



The United Republic of Tanzania

Tanzania Investment Centre



Investment Opportunities in the Livestock Sub-sector, Tanzania



Contents

Contents.....	ii
Table of Figures	iv
List of Tables.....	v
1 Overview of Tanzania Livestock Sub-sector Analysis.....	1
1.1 Livestock Sub-sector Data Collection.....	2
2 Livestock Master Plan Commodity Value Chains	4
2.1 Key Results.....	4
2.1.1 Red Meat Value Chain Development.....	4
2.2 Poultry Value Chain Development.....	5
2.3 Pig/Pork Value Chain Development.....	5
2.4 Cow Dairy	5
2.5 Meat Production - Consumption Balance.....	6
2.6 Skins & Hides.....	6
3 Livestock Production.....	7
3.1 Livestock Production in Tanzania.....	7
3.2 Meat Imports Quantity into Tanzania.....	7
3.3 Cattle.....	9
3.3.1 National Cattle Ranches.....	9
3.3.1.1 The National Ranching Company.....	9
3.3.1.1.1 Proposed Investment Opportunities for Ranches.....	10
3.3.1.2 Livestock Multiplication Units.....	10
3.3.2 Bovine Meat Imports Quantities into Tanzania.....	11
3.4 Goats Production.....	12
3.4.1 Investment Opportunities into Goats Production	12
3.5 Sheep.....	13
3.6 Pigs.....	13
3.6.1 Pig Meat Imports Quantities into Tanzania.....	14
3.7 Investment Opportunities in the Piggery Sub-sector.....	15
3.8 Poultry Production.....	16
3.9 Poultry Meat Imports quantity.....	17
3.9.1 Investment Opportunities in Poultry Production.....	18
3.10 Other Livestock Species.....	19
4 Improving Performance of the Livestock Sub-sector in Tanzania.....	20
4.1 Red and White Meat.....	20
4.1.1 Tanzania's Red Meat Systems Roadmap (2016/17 - 2021/22).....	20
4.1.1.1 Vision	20
4.1.1.2 Overall Target.....	20
4.1.1.3 Key Challenges and Strategies in Enhancing Red Meat Production in Tanzania.....	21
4.1.2 Interventions to Achieve Red Meat Targets.....	22
4.1.3 Investment Opportunities in the Red Meat Value Chain.....	22
4.1.4 Tanzania's Chicken Development Roadmap (2017/18 - 2021/22).....	23
4.1.4.1 Vision	23
4.1.4.2 Overall Target.....	23
4.1.4.3 Improving Traditional Family Chicken and Promoting and Expanding Tropical Improved Chicken Sub-systems.....	23
4.1.4.3.1 Targets.....	23
4.1.4.4 Key Challenges and Strategies Related to Traditional Family Chicken System	24
4.1.4.5 Interventions to Achieve Chicken Production Targets.....	25
4.1.4.6 Specialized Commercial Chicken Production.....	26
4.1.4.6.1 Targets.....	26
4.1.4.6.2 Key Challenges and Strategies Related to the Specialized Layers and Broilers System.....	26
4.1.4.6.3 Interventions to Achieve Specialized Layers and Broilers Targets	26
4.1.4.7 Investment Opportunities in the White Meat Value Chain.....	26
4.1.5 Pig/Pork Value Chain Development Roadmap 2017/18 - 2021/22.....	26
4.1.5.1 Vision	26

4.1.5.2	Overall Target.....	27
4.1.5.3	Modernizing and Transforming the Traditional Free-Ranging Family Pig Production System..	27
4.1.5.3.1	Targets.....	27
4.1.5.4	Interventions to Achieve Targets in Family Pig Subsystems	30
4.1.5.5	Expanding the Commercial Specialized Pig Production Sub-system	30
4.1.5.5.1	Targets.....	30
4.1.5.6	Key Challenges and Strategies Related to the Commercial Specialized Pig System	31
4.1.5.6.1	Genetics Challenges and Strategies	31
4.1.5.6.2	Animal Health Challenges and Strategies	31
4.1.5.6.3	Feeds Challenges and Strategies.....	31
4.1.5.6.4	Marketing and Processing Challenges and Strategies.....	31
4.1.5.6.5	Policy Challenges and Strategies	31
4.1.5.7	Intervention to Achieve Targets in Commercial Specialized Family Pig Sub-systems.....	31
4.2	Dairy Development Roadmap 2017/18 - 2021/22.....	32
4.2.1	Vision	32
4.2.2	Overall target.....	32
4.2.3	Target Production Subsystems for Cow Dairy Improvement Interventions.....	32
4.2.4	Improved Family Dairy Production in Coastal, Lake, and Highlands Zones.....	33
4.2.4.1	Interventions to Achieve Dairy Supply Targets.....	34
4.2.4.1.1	Main Activities.....	34
4.2.5	Current Status of the Dairy Processing Capacity in Tanzania.....	36
4.3	Potential Areas of Investment in the Dairy Value Chain	38
4.3.1	Establishment of Milk Collection Centers	38
4.3.2	Establishment of Milk Processing Plants	38
4.4	Leather and Footwear.....	39
4.4.1	Investment and Production Potentials of the Leather Value Chain.....	39
4.4.1.1	Tanning.....	40
4.4.1.2	Footwear and Leather Goods	40
4.4.1.3	Challenges of the Leather Value Chain	42
4.4.1.4	Development Plans.....	42
4.5	Animal Feeds.....	43
4.5.1	Pasture and Fodder Crops.....	43
4.5.2	Compounded Animal Feeds	43
4.6	Other Livestock By-products	46
4.7	Veterinary Laboratories.....	46
4.8	Abattoirs and Meat Processing Plants	46
5	Livestock Sectoral Analysis Key Findings on Cross-Cutting Issues.....	48
5.1	Feed.....	48
5.2	Animal Health.....	49
5.3	Animal Genetics	49
6	Conclusion and Recommendations.....	51
6.1	Recommendations.....	51

Table of Figures

Figure 3-1	Meat Import Quantities into Tanzania.....	8
Figure 3-2	The Status of Cattle Husbandry in Tanzania.....	9
Figure 3-3	Bovine Meat Imports Quantities into Tanzania.....	11
Figure 3-4	The Status of Goat Farming in Tanzania.....	12
Figure 3-5	The Status of Sheep Farming in Tanzania.....	13
Figure 3-6	Pig population by region, Tanzania Mainland as at October 1, 2017.....	14
Figure 3-7	Pig Meat Import Quantities into Tanzania.....	15
Figure 3-8	Status of Chicken Farming in Tanzania.....	16
Figure 3-9	Poultry Meat Import Quantities into Tanzania.....	17

List of Tables

Table 1-1	The Livestock Sub-sector Study Schedule.....	2
Table 3-1	Production of Livestock Products, Tanzania mainland, 2012 - 2016.....	7
Table 3-2	Meat Imports into Tanzania.....	8
Table 3-3	NARCO Ranches in Tanzania.....	9
Table 3-4	NARCO Multiplication Units.....	10
Table 3-5	Bovine Meat Imports into Tanzania.....	11
Table 3-6	Pig Meat Imports into Tanzania.....	15
Table 3-7	Poultry Hatcheries.....	16
Table 3-8	Poultry Meat Imports into Tanzania.....	17
Table 3-9	Number of Other Livestock by Region and Type of Livestock as of 1st October 2017.....	19
Table 4-1	Key Challenges and Strategies in Enhancing Red Meat Production in Tanzania.....	21
Table 4-2	Key Challenges and Strategies Related to Traditional Family Chicken System	24
Table 4-3	Key Challenges and Strategies Related to the Family Pig Sub-system.....	27
Table 4-4	Key Challenges and Strategies Related to Improved Family Dairy Production	33
Table 4-5	Dairy Processors in Tanzania.....	36
Table 4-6	Milk Processing Zones in Tanzania.....	38
Table 4-7	Analysis of the Capacity Utilization in Tanneries, 2007	39
Table 4-8	Tanneries and their Capacities.....	40
Table 4-9	Footwear, leather goods industries and their capacities	41
Table 4-10	Contacts of Some Footwear & Leather Manufacturers.....	41
Table 4-11	Quantitative Targets of Leather Sub-sector (US\$'000).....	42
Table 4-12	Animal Feeds Processors	43
Table 4-13	Other Livestock Products.....	46
Table 4-14	the State of Abattoirs.....	47

I Overview of Tanzania Livestock Sub-sector Analysis

According to the livestock sector analysis (LSA)¹, Tanzania accounts for about 1.4% of the global cattle population and 11% of African cattle population². The main livestock types are cattle, goats, sheep, pigs, chickens, and donkeys. Based on the 2016/17 LSA baseline Tanzania has about 30.7 million cattle, 19.1 million goats, 5.6 million sheep and 580,238 donkeys. Other livestock include 2 million pigs, 40.3 million local chicken and 15.6 million improved chicken³. Goat meat and mutton currently account for 14% and 4% of all red meat respectively - thus, their improved productivity is unlikely to significantly close the projected meat consumption/demand gap as beef accounts for 82% of the red meat production in Tanzania. Thus, the development focus has to include cattle.

The national herd is dominated by indigenous cattle - which are currently displaying low productivity, but they have much potential if feed, health and breed improvements can be made. The main breeds of beef cattle in the country include: Tanzania Shorthorn Zebu characterized by small size mature body weight (200 - 350 kg); Longhorn Cattle such as the Ankole which is characterized by large matured body weight (500 - 730 kg); and the Boran which has a large body weight (500 - 800 kg).

The country has many other outstanding natural resources to support livestock development including extensive rangelands; diverse natural vegetation and its diversely resilient low production livestock breeds. Despite these resources, the livestock sector is performing below its potential.

In recent years therefore, the government of Tanzania prioritized the transformation of the agricultural sector⁴. This approach was adopted in the 2007 Agricultural Sector Development Program (ASDP) and its successor, the 2016 ASDP II.

The country's agriculture development plan is designed to help meet the objectives set out in a number of existing strategies and policies in the country. Despite accounting for 11% of the African cattle population, livestock-related activities contribute only 7.4% to Tanzania's GDP and growth of the livestock sector at 2.6%, is low. This growth largely reflects increases in livestock numbers, rather than productivity gains. The absence of a roadmap to develop the livestock sector has persistently hindered successful implementation of previous investment plans for the sector.

Though severely constrained by low livestock reproductive rates, high mortality and high disease prevalence, detailed interdisciplinary by the International Livestock Research Institute (ILRI) and the Ministry of Livestock and Fisheries (MLF) revealed the potential benefits of a comprehensive Livestock Master Plan (LMP) for Tanzania.

The LMP sets out livestock-sector investment interventions - **better genetics, feed, health services**, and complementary **policy** support - which could help meet the ASDP II targets by

¹ Ministry of Livestock and Fisheries Development Livestock Sector Analysis – done during 2016/17

² FAO, 2014. FAO: World Agriculture: Towards 2015/2030

³ as also reported in the MLF budget speech, 2016/17

⁴ LIVESTOCK SECTOR DEVELOPMENT PROGRAMME (August 2011). Ministry of Livestock and Fisheries Development, Po Box 9152 Dar es Salaam, TANZANIA.

improving productivity and total production in the key livestock value chains of poultry, pork, red meat and milk, leather and dairy⁵.

1.1 Livestock Sub-sector Data Collection

This study was conducted in partnership between the Tanzania Investment Centre (TIC) and East Africa Trade & Investment Hub (EATIH) during February - June 2019. Officials from the regions where sampled National Ranching Company's (NARCO) Cattle Ranches and Livestock Multiplication Units (LMUs) took the lead to guide the team throughout the exercise.

Table I-I details NARCO's ranches and LMUs that were visited: -

Table I-I The Livestock Sub-Sector Study Schedule

	Location	Name of Livestock Producer or Processor	Date
1	Dodoma	Kongwa Ranch	March 4, 2019
2	Shinyanga	Misungwi Livestock Multiplication Unit (Mabuki)	April 15, 2019
	Mara	Tanzania Dairy Ltd (Utegi Dairy Farm Company Ltd – UDAFCO)	April 16, 2019
3	Morogoro	Mkata and Ngerengere Ranches	June 14, 2019
4	Kilimanjaro	West Kilimanjaro Ranch	June 16, 2019

The following methods were used to generate required data or information: -

- i. Desk work/Literature review
- ii. Physical site visits - observation
- iii. One-to-one or group interviews
- iv. Questionnaires
- v. Focus Group Discussions

⁵ Tanzania LivDeveloped by the Tanzania Ministry of Livestock and Fisheries (MLF) and the International Livestock Research Institute (ILRI) livestock master plan team January 2018estock Master Plan.

2 Livestock Master Plan Commodity Value Chains

Using the most recently available data, from 2013 to 2015, the MLF supported by ILRI and by the Bill & Melinda Gates Foundation (BMGF), employed the livestock sector investment and policy toolkit (LSIPT) to develop the Tanzania Livestock Master Plan (LMP) for 2017 - 2022. The LMP is a series of five-year development implementation plans or 'roadmaps', to be used to implement the ASDP II.

Based on results of the Livestock Sector Analysis (LSA), to reach the objectives and goals of the government, the key value chains targeted in the livestock master plan roadmaps are: -

- a) Red meat (and milk) from cattle, sheep, and goats
 - Improved traditional red meat and milk
 - Ranches
 - Specialized feedlots
- b) Poultry
 - Improved family chicken
 - Commercial specialized chicken (layers and broilers)
- c) Pigs/Pork
 - Traditional system (scavenging and semi - scavenging system)
 - Commercial specialized pig production systems
- d) Cow Dairy
 - Improved family dairy
 - Commercial specialized dairy
- e) Skins & Hides
 - Quality of skins & hides
 - Processing facilities to produce leather & its products

2.1 Key Results

2.1.1 Red Meat Value Chain Development

The proposed combined interventions for red meat production on traditional family farms and commercial ranches, as well as feedlot development, would result in a 52% increase in total red meat production. Production would grow to 742,524 tons between 2017 and 2022⁵. This would, however, not meet expected consumption growth of 71% by 2022 (to 867,302 tons), leaving a 17% deficit (124,778 tons) in the 2017 - 2022 red meat production and consumption balance. Given the rapidly growing population, and increasing incomes and demand for animal-source foods in Tanzania, such projected deficits would put upward pressure on red meat prices.

The extremely restricted access to land for grazing and feed production and limited ability to enhance the genetic potential of local ruminant breeds in the medium-term means it is unlikely that the red meat production gap can be closed in the next five years. Even a substantial increase in the supply of red meat from small ruminants – with goat meat and mutton currently accounting for 14% and 4%, respectively - is unlikely to significantly help close the projected meat consumption/demand gap because beef accounts for 82% of red meat production in Tanzania.

2.2 Poultry Value Chain Development

Successful interventions would allow the poultry subsector to move to improved family poultry with semi - scavenging crossbreds and enable substantial increases in the scale of specialized layer and broiler operations. Such a transformation - depending on successful interventions in breed selection, health services (particularly in treating Newcastle disease), feed, extension, private investment and trade policies - would contribute considerably to improving household food and nutrition security and increase the subsector's contribution to GDP by 182% from TZS 256 billion to TZS 723 billion; thereby contributing significantly to closing the production - consumption gap for meat.

Projected annual chicken meat and egg production in Tanzania would rise to 465,600 tons and 4.2 billion eggs. This would bring the production-consumption deficit for chicken meat from 130,000 to a surplus of 258,000 tons between 2017 and 2022. The combined interventions would result in increases of 666% and 40% respectively in chicken meat and egg production by 2022. Such accomplishments would enable Tanzania to meet the chicken meat and egg demand for its growing population, and produce a very significant surplus for domestic industrial use or for export. With the assistance of policies encouraging investment in processing plants, the surplus eggs could be processed into egg powder and used domestically for new or additional industrial uses (e.g. in the baking industry), or exported to generate foreign exchange earnings.

2.3 Pig/Pork Value Chain Development

The proposed combined interventions for improved family and expanded commercial pig production systems would result in a 69% increase in pork production. Production would grow from 22,025 to 37,191 tons between 2017 and 2022. The development of a competently market - oriented farming, processing and a dynamic pig/pork marketing sector, operating in more sustainable and climate-smart ways, supplying consumers with high-quality and safe pork would significantly contribute to increased household income, food and nutrition security, poverty alleviation and would increase sector's contribution to GDP by 83%, from TZS 44 billion to 80 billion between 2017 and 2022. This would bring the production-consumption deficit for pork from 8,000 tons to a 1,350-tonne surplus between 2017 and 2022.

Improving pig production requires a focus on controlling African swine fever in pigs. In the 'without additional investment' scenario, by year 2032, a deficit of 16,000 tons of pig meat is estimated, thus resulting in a total 'all meat' deficit of 2.0 million tons. However, industrializing pork production (in large commercial-scale operations and processing for product transformation) will lower domestic meat prices, and lead to an increase in pig/pork exports and foreign exchange earnings.

2.4 Cow Dairy

The projected increase in national cow milk production as a result of the proposed interventions - including artificial insemination and hormone synchronization, combined with improved feed and health interventions, value addition and complementary policy changes - during the ASDP II period (2017 - 2022) is 77%. This represents a surplus of 1,002 million liters over projected domestic consumption requirements. This production increase would

make it possible to meet the milk production targets in the ASDP II and exceed the growing domestic demand for milk by 35%. This surplus of milk could then be substituted for imported milk products and used domestically for new or additional industrial uses (e.g. in the baking industry), or exported as milk powder or ultra-heat treated (UHT) milk to raise foreign exchange earnings. Due to increases in the number of crossbred dairy cows by 281% and milk production per cow by 26 - 42%, the contribution of the dairy sector to GDP is expected to rise by 75%.

2.5 Meat Production - Consumption Balance

Perhaps most importantly, the growth of the poultry and pig subsectors would enable Tanzania to close the projected total national meat production - consumption gap. This growth would also make it possible to increase the share of white meat in the total meat consumed from the current 9% to 41% by 2032, but only if chicken is substituted for red meat. Taking advantage of the benefits of the potential poultry revolution will require substantial investments in promotional activities to change tastes and preferences from beef, as well as from local to exotic chicken meat and eggs. The substitution of the surplus chicken meat for domestic red meat consumption would also lower pressure on domestic meat prices and enable an increase in the export of live animals (cattle, sheep and goats), potentially raising foreign exchange earnings.

The huge deficit in projected demand (without investments) for red meat is being driven by an increasing human population and income growth. Limited access to land for improving feed production, including grazing lands, and the low genetic potential of local cattle and small ruminant breeds are the main constraints to increased red meat production. Nevertheless, red meat from small ruminants will be of little help in closing the meat gap due to their low numbers, limited feed resources and low genetic potential of indigenous breeds, nor will pork help because of outbreaks of African swine fever and a lack of demand in the country.

2.6 Skins & Hides

Unfortunately, the LMP didn't include Skins & Hides as valuable livestock products (value chain), but the Tanzania Leather Strategy 2016 – 2020⁶ does lay very practical strategies to improve the leather & footwear sub-sector in the country.

⁶ UNITED REPUBLIC OF TANZANIA LEATHER SECTOR DEVELOPMENT STRATEGY 2016-2020

3 Livestock Production

3.1 Livestock Production in Tanzania

Tanzania is the third amongst countries with largest livestock population in Africa after Ethiopia and North Sudan. Although during 2016/17 the livestock sector plays a significant contribution to the economy of Tanzania (whereby the sector growth was 2.8% - contributing 6.9% to GDP), yet there is so much room to improve as the sector performance is way below its real potential.

The main types of livestock grown in Tanzania are cattle, goats, sheep, pigs, chickens and donkeys. The dominant species are cattle with 30,672,001 heads, followed by goats (19,055,651 heads), sheep (5,565,986 heads), donkeys (580,238 heads) and indigenous chicken (40,349,893 birds)².

Products produced include meat, milk, skins & hides, and eggs. During 2016/17, some 2,127,267 liters of milk were produced; 622,597 Tons of assorted types of meat, and 4,352,182 eggs were produced in Tanzania.

Livestock also contributes to crop and vegetable production by providing draft power for cultivation and organic manure. It generates a considerable amount of cash income and determines the household economic and social status in many communities.

According to the Ministry of Livestock and Fisheries, over 70% of livestock is found in the lake, northern and central zones. Over 98% of cattle are of indigenous breed⁷, mainly Tanzania Shorthorn that are known for their ability to survive and are productive even under harsh environment with poor quality feed resources and disease challenges. These animals are kept under four farming systems which are: mixed farming, agro-pastoral, pastoral and commercial.

Table 3-1 Production of Livestock Products, Tanzania mainland, 2012 - 2016

Product	2011	2012	2013	2014	2015	2016
Milk Production ('000 ltr)						
Indigenous Cattle	1,135,422	1,255,938	1,297,775	1,339,613	1,381,451	1,423,288
Hybrid cattle	608,800	597,161	623,865	650,570	677,275	703,979
Total	1,744,222	1,853,099	1,921,640	1,990,183	2,058,726	2,127,267
Meat Production (Ton)						
Beef	262,606	289,835	299,581	309,086	323,775	319,112
Goat/Sheep	103,709	111,106	115,652	120,199	129,292	124,745
Pork	43,647	47,246	50,814	74,174	54,360	79,200
Chicken	93,534	84,524	87,408	95,292	104,292	99,540
Total	503,496	532,711	553,455	598,751	611,719	622,597
Egg Production (number)						
Egg	3,339,566	3,494,584	3,725,200	3,899,569	4,153,800	4,353,182

3.2 Meat Imports Quantity into Tanzania

As shown on Fig. 3-1, in 2016, meat imports quantity for United Republic of Tanzania was 3,737 Tons. Before meat imports quantity of United Republic of Tanzania started to increase

⁷ Ministry of Livestock and Fisheries Development Report (2018).

to reach a level of 3,737 Tons in 2016, it went through a trough reaching a low of 27 Tons in 1993.

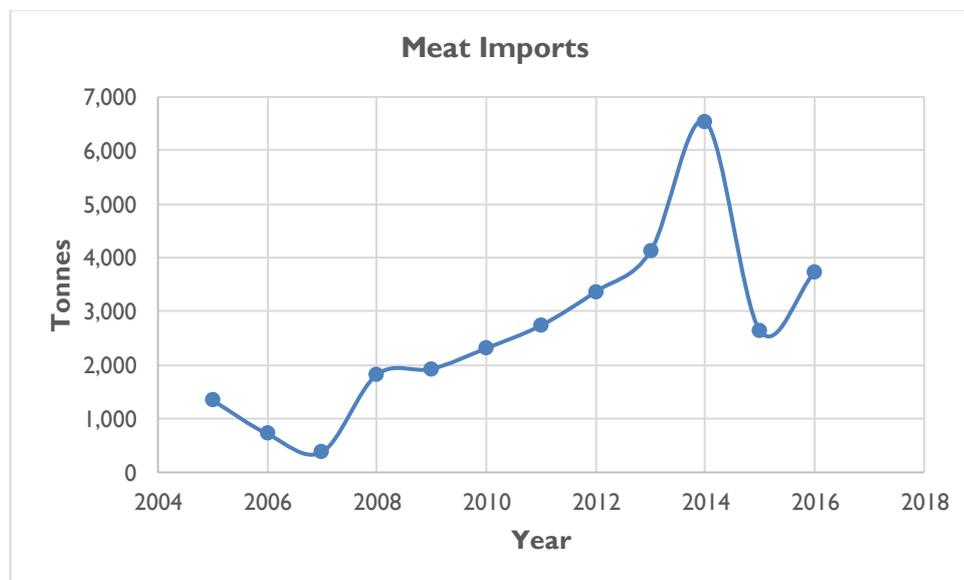


Figure 3-1 Meat Import Quantities into Tanzania

Table 3-2 Meat Imports into Tanzania

Year	Tons	Change, %
2016	3,737	41.50%
2015	2,641	-59.63%
2014	6,542	58.71%
2013	4,122	22.31%
2012	3,370	22.99%
2011	2,740	18.36%
2010	2,315	20.01%
2009	1,929	5.87%
2008	1,822	378.22%
2007	381	-46.94%
2006	718	-46.58%
2005	1,344	

3.3 Cattle

During 2017/18 a total number of 3,065,308 operators were engaged in cattle rearing in Tanzania Mainland. The total number of cattle was 30,496,687 heads.

The region with highest number of cattle was Tabora with 2,663,395 heads (8.7% of the total heads in Mainland) followed by Mwanza (2,420,479; 7.9%) and Manyara (2,201,670; 7.2%).

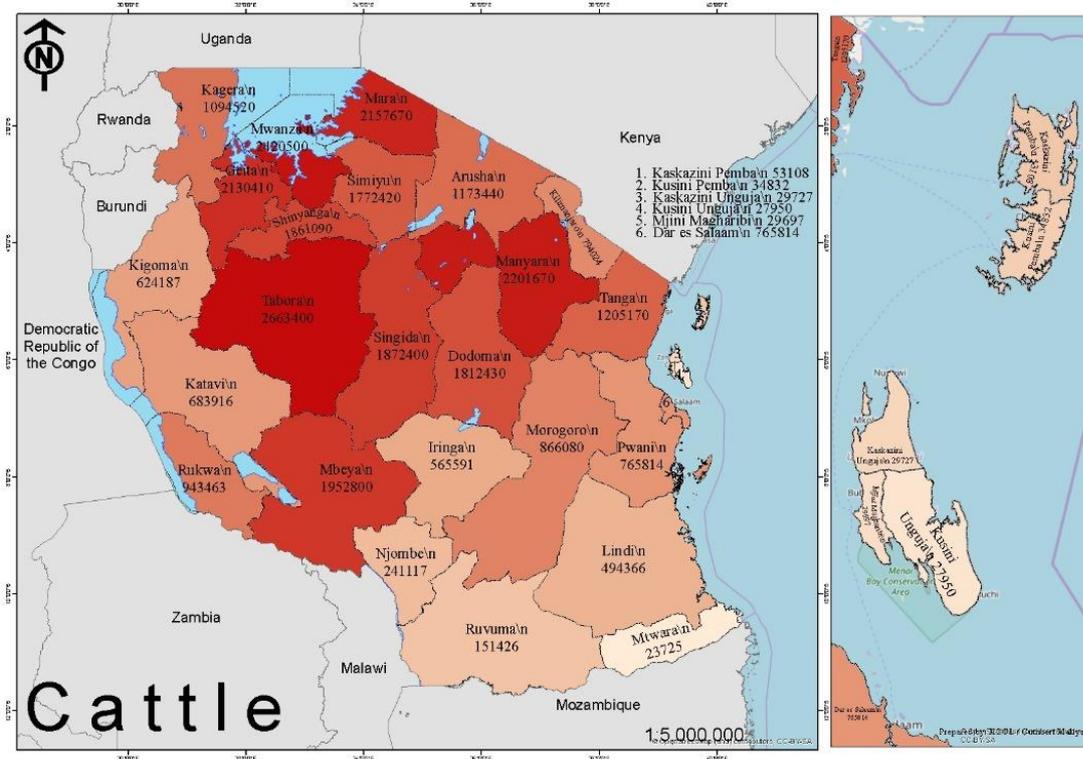


Figure 3-2 The Status of Cattle Husbandry in Tanzania

3.3.1 National Cattle Ranches

Apart from a vast land - suitable for livestock production in Tanzania, there are two main government resources in the livestock industry in Tanzania for the TIC to consider, while inviting Foreign Direct Investments (FDIs). They are: National Ranching Company (NARCO) ranches and Livestock Multiplication Units (LMUs).

3.3.1.1 The National Ranching Company

NARCO owns a total of 519,453 hectares of land. Of these hectares of land, NARCO operates a total of eight ranches located in seven regions of mainland Tanzania.

Table 3-3 NARCO Ranches in Tanzania

Name of Ranch	Area (Hectares)	Location	Livestock Population			Full Ranch Capacity (Heads of Cattle)
			Cattle	Sheep	Goats	
1 Kongwa	38,000	Dodoma	8,032	118	768	100,000
2 Mzeri	21,236	Tanga	3,400	200	349	60,000

3	Ruvu	43,000	Pwani	3,762			120,000
4	Mkata	19,446	Morogoro	0			35,000
5	Kikulula	42,083	Bukoba	8,730			150,000
6	Missenyi	23,998	Bukoba	7,309			68,466
7	West Kilimanjaro	19,910	Kilimanjaro	967	772		60,000
8	Kalambo	23,588	Rukwa	1,733	25	35	80,000

3.3.1.1.1 Proposed Investment Opportunities for Ranches

All ranches in the country are operating below their respective carrying capacities. Therefore, investment plans aim at increasing livestock population in each of the ranches in order to attain their maximum carrying capacities⁸. This would entail: -

- a) Purchase of quality breeder animals
- b) Purchase of immature animals for feed - lotting
- c) Infrastructure development
- d) Purchase and water facility improvement

3.3.1.2 Livestock Multiplication Units

The profile for each Livestock Multiplication unit (LMU) is as follows:-

Table 3-4 NARCO Multiplication Units

Name of LMU		Area (Hectares)	Location	Livestock Population			Full Capacity (Heads of Cattle)
				Cattle	Sheep	Goats	
1	Mabuki	9,793	Misungwi	2,684		70	6,000
2	Sao Hill	6,500	Iringa	1,759			3,000
3	Nangaramo	6,175	Masasi	441			4,000
4	Kitulo Dairy Farm	5,000	Makete	970			3,500
5	Ngerengere	4,562	Morogoro	574			3,500

The following breeds are available: -

- a) Mabuki LMU – mainly Friesian, Boran, Tanzania Shorthorn Zebu crosses, some 79 buffaloes and 70 goats;
- b) Sao Hill LMU – Boran, Ayrshire breeds and their crosses;
- c) Nangaramo LMU - Boran, Ayrshire breeds and their crosses;
- d) Kitulo Dairy Farm – Friesian dairy cows
- e) Ngerengere LMU – Boran cows, Ayrshire bulls and their crosses.

⁸ Ministry of Livestock and Fisheries Development (2019)

3.3.2 Bovine Meat Imports Quantities into Tanzania

In 2018, bovine meat imports quantity for United Republic of Tanzania was 844 Tons. Though United Republic of Tanzania bovine meat imports quantity fluctuated substantially in recent years, it tended to increase through 1967 - 2018 period ending at 844 Tons in 2018⁹.

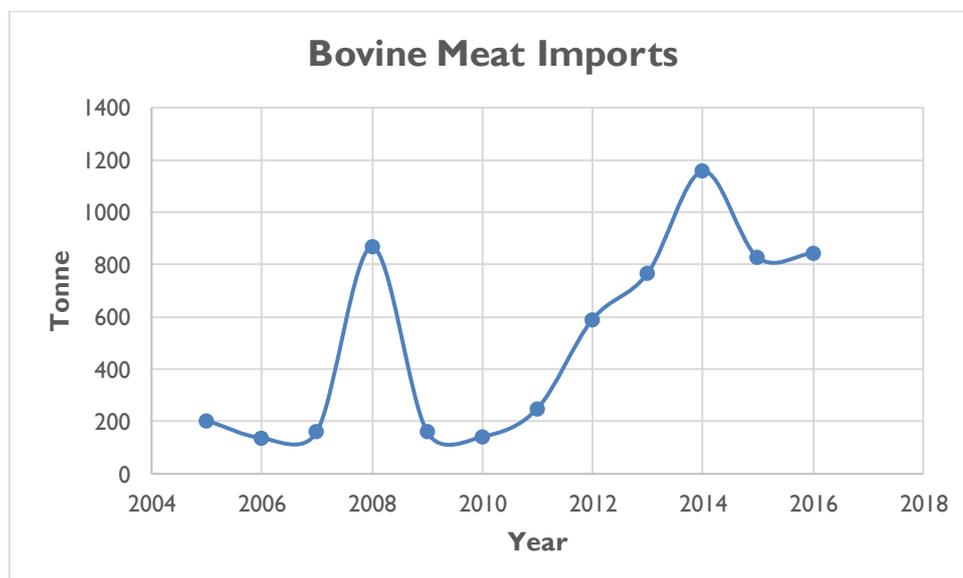


Figure 3-3 Bovine Meat Imports Quantities into Tanzania

Table 3-5, shows meat import stats in to Tanzania.

Table 3-5 Bovine Meat Imports into Tanzania

Year	Tons	Change, %
2016	844	2.06%
2015	827	-28.52%
2014	1,157	50.85%
2013	767	29.78%
2012	591	136.40%
2011	250	76.06%
2010	142	-11.25%
2009	160	-81.55%
2008	867	435.19%
2007	162	18.25%
2006	137	-32.84%
2005	204	

⁹ World Data Atlas (2019). <https://knoema.com/atlas/United-Republic-of-Tanzania>

3.4 Goats Production

Goat ranks the second in livestock population after cattle. The number of operators engaged in goat keeping was 2,746,230. Total number of goats was 18,947,657.

Arusha Region with 2,580,017 heads (13.6%) had the highest number of goats, followed by Manyara (1,779,423 heads; 9.4%) and Mwanza (1,301,763 heads; 6.9%).

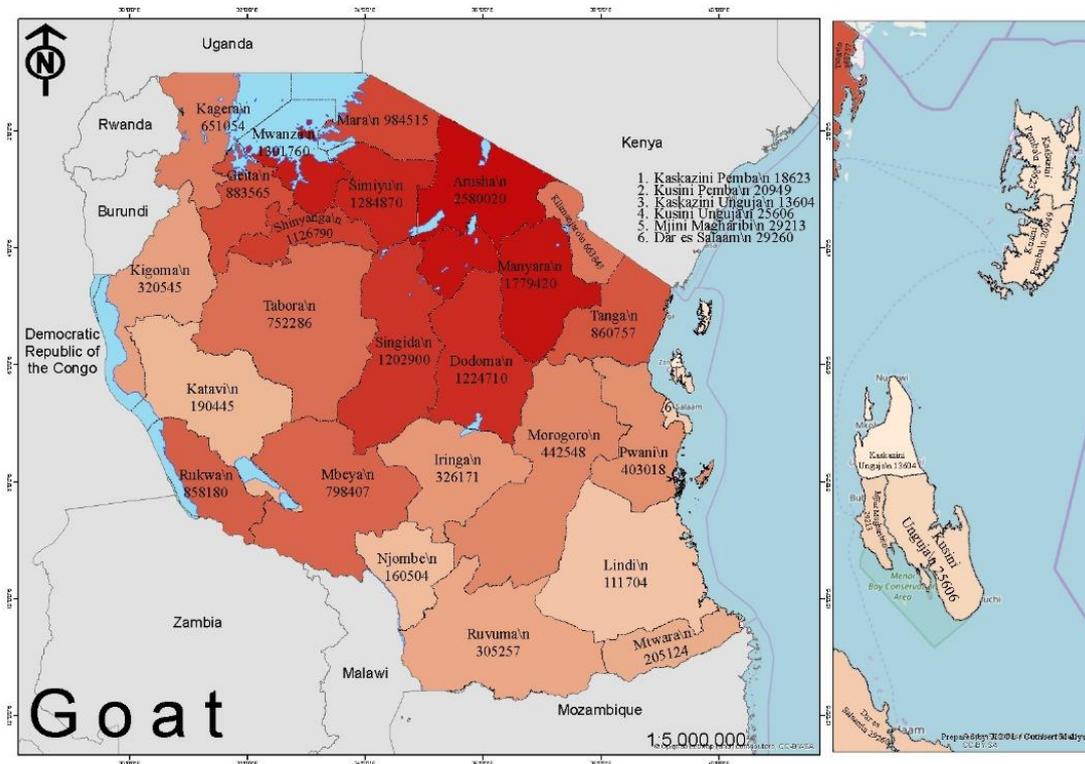


Figure 3-4 The Status of Goat Farming in Tanzania

These animals adapt well in nearly all agroecological zones in the country and are raised mainly under traditional production system and limited number raised under commercial farming system.

Goats available are mainly of indigenous types and are kept for meat production. Goat types include Maasai, Gogo, Newala, Ujiji and Sukuma¹⁰.

These types of goats are well adapted to the environment and perform well when raised under commercial system where management is good – mainly in terms of feed, shelter and disease control.

3.4.1 Investment Opportunities into Goats Production

The areas for investment in sheep and goats include:

¹⁰ Ministry of Livestock and Fisheries Development (2019)

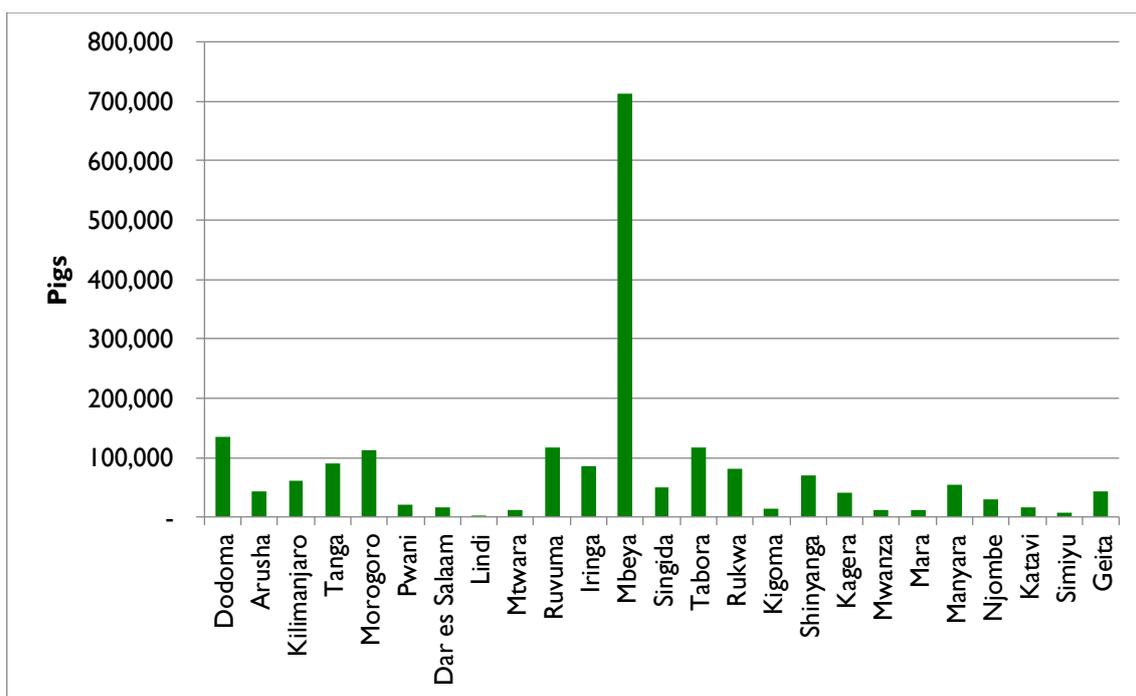


Figure 3-6 Pig population by region, Tanzania Mainland as at October 1, 2017

According to the Ministry of Livestock and Fisheries Development¹⁰, more than 90% of the 1.9 million pigs are kept by small-scale farmers mostly in Southern and Northern Highlands under traditional production systems. In addition, pork demand is increasing in urban and peri-urban areas due to the increasing customers’ preference for delicacy and health reasons.

However, the current demand does not suffice the increasing demand for domestic and export markets. Therefore, pigs’ production can be improved through proper husbandry practices, adequate support services, disease control and appropriate slaughter and marketing infrastructure. Intensive pig production for commercial purposes is limited to very few farmers with regular income, mainly to meet the high cost of concentrate feeds among other requirements.

The breeds of pigs found in the country are crosses of Large white, Landrace, Saddleback and Hampshire; while pure breeds are very few. These stocks have been circulating within the different farms in the country.

3.6.1 Pig Meat Imports Quantities into Tanzania

In 2016, pig meat imports quantity for United Republic of Tanzania was 980 Tons. Though United Republic of Tanzania pig meat imports quantity fluctuated substantially in recent years, it tended to increase through 1967 - 2016 period ending at 980 Tons in 2016.

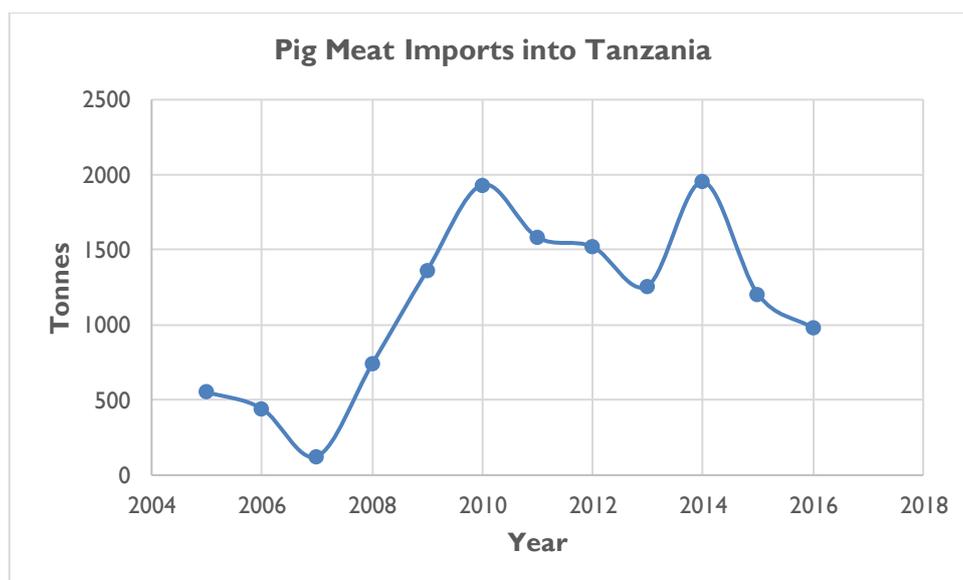


Figure 3-7 Pig Meat Import Quantities into Tanzania

Table 3-6 Pig Meat Imports into Tanzania

Year	Tons	Change, %
2016	980	-18.67%
2015	1,205	-38.30%
2014	1,953	55.00%
2013	1,260	-17.16%
2012	1,521	-3.92%
2011	1,583	-18.11%
2010	1,933	41.82%
2009	1,363	84.44%
2008	739	491.20%
2007	125	-71.78%
2006	443	-19.89%
2005	553	

3.7 Investment Opportunities in the Piggery Sub-sector

The areas for investment in the pig industry include:

- a) Establishment of breeders' farms;
- b) Establishment of commercial farms;
- c) Establishment of slaughter and processing plants.

3.8 Poultry Production

In Mainland Tanzania the number of indigenous chickens was 38,595,106. Tabora Region with 2,829,024 birds (7.3%) had the highest number of indigenous chickens, followed by Shinyanga (2,332,826; 6.0%) and Singida (2,184,743; 5.7%).

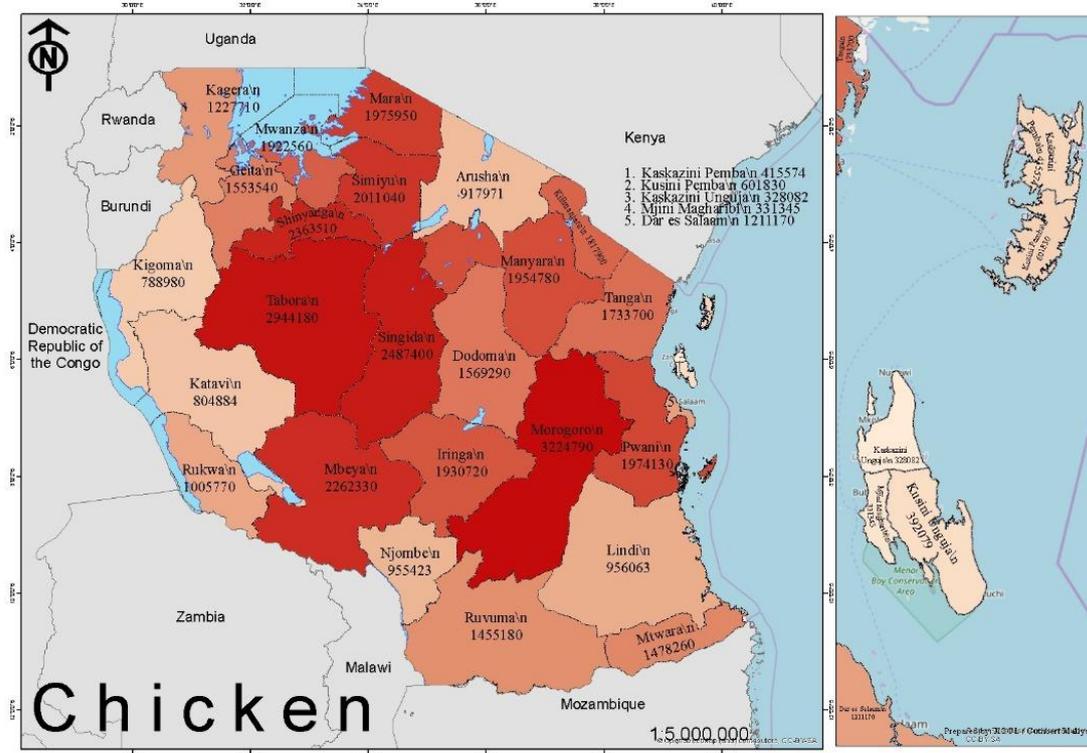


Figure 3-8 Status of Chicken Farming in Tanzania

The poultry production system in Tanzania is of two types: traditional and commercial production. The current production is estimated at 58 million chicken (indigenous 23 million and commercial 35 million), and 1.2 million ducks.

Poultry production has a lot of opportunities for the private sector investment. The small and medium enterprises have managed to increase numbers of local chickens from 27 million in 2001 to 30 million in 2006; while commercial stock increased from 20 million to 25 million.

On average 5.5 million hatching eggs and 1 million Day Old Parent Chicks are imported annually to produce a total of 25 million Day Old Chicks for commercial purposes. This figure is low compared to the current requirement of 60 million Day Old Chicks per year.

The per capita consumption of eggs has increased from 50 to 75 eggs per person per year in Tanzania. The rising demand for DOCs, meat and eggs calls for more investments. The hatcheries and their capacities are as indicated in Table 3-7.

Table 3-7 Poultry Hatcheries

Region	Hatchery	Capacity (Number of chicks per 3 weeks)

1	Arusha	Tanzania Poultry farms	180,000
2	Dar es Salaam	Euro Poultry	160,000
		Interchick	260,000
		Twiga Hatcheries	120,000
		Ideal Chicks	120,000
3	Coast	Kibaha E.C	120,000
		Ruvu JKT	30,000
		Kiluvya Poultry Products	30,000
		Mkuza Chicks	360,000
4	Kilimanjaro	Kilacha	30,000
		Kibo Hatcheries	60,000
5	Mbeya	Songwe Hatcheries	

3.9 Poultry Meat Imports quantity

In 2016, poultry meat imports quantity for United Republic of Tanzania was 1,805 Tons. Poultry meat imports quantity of United Republic of Tanzania increased from 193 Tons in 1967 to 1,805 Tons in 2016 growing at an average annual rate of 155.24 %.

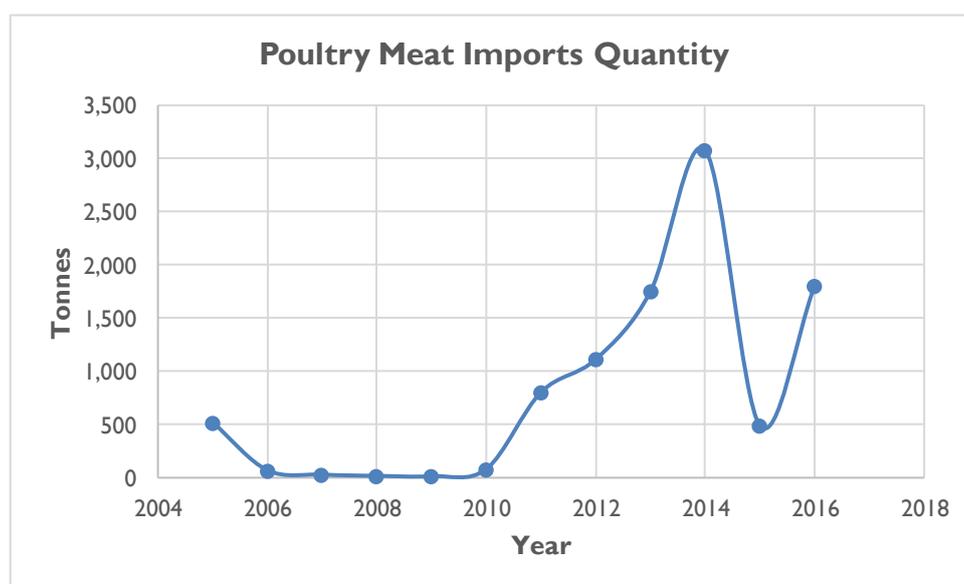


Figure 3-9 Poultry Meat Import Quantities into Tanzania

Table 3-8 Poultry Meat Imports into Tanzania

Year	Tons	Change (%age)
2016	1,805	269.12%
2015	489	-84.11%
2014	3,078	75.68%
2013	1,752	57.41%
2012	1,113	38.43%
2011	804	880.49%

2010	82	446.67%
2009	15	-16.67%
2008	18	-40.00%
2007	30	-57.75%
2006	71	-86.37%
2005	521	

3.9.1 Investment Opportunities in Poultry Production

The areas for investment in the poultry industry include:

- a) Establishment of breeders' farms for grand and parent stock
- b) Establishment of commercial layers and broiler farms
- c) Establishment of chicken and eggs processing plants. It was learned during this study that; eggs can be processed into powder – which is used in bakeries.
- d) Poultry feeds processing
- e) Poultry hatcheries and supply of chicks

3.10 Other Livestock Species

Table 3-9 Number of Other Livestock by Region and Type of Livestock as of 1st October 2017

Region	Ducks	Guinea Pigs	Turkey	Rabbits	Donkey	Dogs
Dodoma	30,236	-	-	2,115	31,083	99,411
Arusha	6,858	14,115	-	6,211	58,992	44,531
Kilimanjaro	31,298	-	12,269	16,160	17,874	53,548
Tanga	201,135	-	641	2,135	18,712	57,615
Morogoro	163,106	-	124,116	2,638	-	37,529
Pwani	89,720	-	-	-	936	26,224
Dar es Salaam	178,111	-	48,968	1,303	-	7,266
Lindi	4,566	-	-	189	-	17,080
Mtwara	29,971	-	3,275	-	-	3,123
Ruvuma	12,404	3,694	3,913	2,040	-	16,345
Iringa	15,774	312,263	8,005	9,260	4,240	51,297
Mbeya	69,172	59	-	12,914	25,448	59,802
Singida	48,889	1,174	5,222	782	72,644	127,585
Tabora	80,596	-	-	1,579	41,262	266,864
Rukwa	39,796	5,660	-	25,113	16,120	45,797
Kigoma	2,234	-	-	2,271	-	105,450
Shinyanga	149,786	4,319	3,621	7,140	32,427	174,926
Kagera	53,560	-	-	20,069	1,725	39,389
Mwanza	170,800	7,803	2,925	2,555	17,531	516,703
Mara	144,387	-	-	10,789	24,653	213,939
Manyara	11,527	208	16,960	1,932	113,623	181,207
Njombe	18,416	210,949	-	19,468	14,415	5,158
Katavi	46,515	4,650	-	1,050	16,720	17,606
Simiyu	81,449	-	989	2,967	31,998	62,214
Geita	151,757	-	1,169	-	21,641	177,519
TOTAL	1,832,064	564,894	216,931	150,681	546,996	2,408,129

4 Improving Performance of the Livestock Sub-sector in Tanzania

4.1 Red and White Meat

4.1.1 Tanzania's Red Meat Systems Roadmap (2016/17 - 2021/22)

Tanzania produced about 493,000 metric tons of red meat (by year 2016/2017) whereby 83% was beef and the remainder came from sheep and goats. Most of this produce (97%) came from pastoral and agro-pastoral communities.

The red meat produced is predominately for domestic consumption, with little exports. The country still has not been able to meet its domestic demand for red meat, and meeting this demand, as well as exploiting the export potential for red meat, are possible only if the limitations of unavailable resources, such as animal feeds, are overcome¹.

The 2016/22 LMP through the Ministry of Livestock and Fisheries Development, defined the vision and targets for improving availability of red meat in Tanzania¹.

4.1.1.1 Vision

The projected year 2021 domestic demand gap for red meat arising due to rapidly growing population, increasing urbanization, and rising incomes is reduced; and live animal and meat exports are increased to generate foreign exchange earnings.

4.1.1.2 Overall Target

To reach production of 742,000 tons of red meat by year 2021, through improvement of grazing land resources, animal health, and genetics; and use of appropriate feeding technology.

By 2021, a total of 2 million heads of animals passing through the ranch, feedlot and non-traditional (culled dairy cattle) operations is achieved; and the contribution of the traditional sector to the overall red meat produced is reduced from the current level of 97% to 10%.

Improved traditional red meat production targets Interventions aimed at increasing traditional red meat output are expected to bring the following changes: -

- a) An increase in the area of the grazing/pasture from 10 - 13%.
- b) Promoting allocation and establishment of pasture/fodder production areas from almost 0%, at present, to 5%.
- c) Increasing the parturition rate from 4 - 5%.
- d) Reducing mortality rate to 25 - 50% for all age and sex categories.
- e) An increase in dressing percentage by 2%.
- f) Live weight increase by 10% for all age and sex categories.
- g) Off-take rate increases from 10 - 16% for small-scale farms; 10 - 14% for medium - scale farms; and from 18 - 26% in ranches.

¹ Tanzania Livestock Master Plan 2016 – 2022. Ministry of Livestock and Fisheries Development

- h) Increasing the herd size of ranches by a range of 10 - 37% through purchasing of additional heifers in the first three to four years; and maintain constant herd size, once the carrying capacity is achieved.
- i) The number of ranches increased by 18%.
- j) The number of cattle in a fattening cycle, in feedlots, increased by 33%.
- k) The number of fattening cycles per year, in a feedlot, increased by 17%.
- l) To increase the number of feedlot units by over 100%.

4.1.1.3 Key Challenges and Strategies in Enhancing Red Meat Production in Tanzania

Table 4-1 Key Challenges and Strategies in Enhancing Red Meat Production in Tanzania

Challenges	Strategies
Feed	
Lack of sufficient grazing areas to meet the feed needs of the animals	Rehabilitation of rangeland/grazing land
Poor-quality grazing land resources	Acquiring substantial additional area for grazing land and for pasture/fodder production
Inadequate knowledge on the use of crop residues and by-products	Training and capacity building and skill development to increase the use of crop residues and by-products
Limited availability of concentrates and feed supplements, when needed.	Increased and better use of agro-industrial by-products from the processing of cereal/grains/oil seeds/sugarcane as concentrates for animal feeding.
	Promote appropriate storage and marketing of concentrates and feed supplements
Genetics	
Low genetic improvement extension coverage	Selection within the local breeds
Poor animal data recording system	Establishing community-based breeding programs, which include developing an animal recording scheme
	Promoting animal identification and traceability scheme.
Animal Health	
Poor animal health extension services	strengthening animal health regulatory capacity under the coordination of the livestock ministry
Inefficient animal health services	
Inadequate supplies and qualities of vaccines and drugs	
Poor control of drugs and supplies	
Marketing and processing	
Poor market infrastructure	Building additional infrastructure.
Poor technical knowledge of value chain actors, especially processors and technicians	Strategic capacity building spearheaded by the second phase of the agricultural sector development program (ASDP II)
Inadequate market information	
Poor linkages between producers, processors and export abattoirs.	
Policy	
Absence of a breeding policy	Developing clearly defined guidelines on land use and access rights
Loss of land to alternative investments outside livestock	Implementing appropriate land policies.
A lack of protective trade policies	Gazetting grazing land

4.1.2 Interventions to Achieve Red Meat Targets

Most of interventions for red meat production are expected to be done in the central, and coastal and lake production zones. The interventions in these zones do not involve artificial insemination and genetic progress through improved selection of indigenous breeds is anticipated to be slow⁵.

The main proposed technological interventions in the central zone are: -

- a) Feed improvement through better range management, over-sowing with grass and legumes, and the control of invasive species. The intervention to improve rangeland productivity includes water development and rangeland improvement by shrub clearing, and the application of thinning technique where major shrub encroachment takes place.
- b) Reduction in young and adult stock mortality: The relevant health interventions include improving access to quality of veterinary services through rationalized use of public/private veterinary services; parasite control and treatment and vaccinations.
- c) Breed improvement through better selection and management of male breeding animals.
- d) Introduction of a herd/flock recording scheme for breed improvement.

However, other interventions will target the research, extension, market and value additions for the red meat products. In the highlands zone, the following interventions will be carried out: -

- a) Breed improvement, involving artificial insemination with semen of exotic breed primarily for dairy development. However, the culled dairy cattle will be channeled to beef production.
- b) Breed management and improvement through the implementation of a herd/flock recording scheme.
- c) Training/extension to improve the capacity of farmers to select and manage male breeding animals.
- d) The reduction of young and adult stock mortality with vaccines and anti-parasites.
- e) The introduction of integrated fodder crops with food crops.
- f) The timely harvesting of grass, and storage and conservation of hay from communal grazing lands.
- g) Increased efficiency of crop residue use (proper storage, supplementation, treatment including physical treatment chopping, and urea).
- h) Over-sowing and rotational grazing.

4.1.3 Investment Opportunities in the Red Meat Value Chain

Investment opportunities in the red meat industry exist in the following areas: -

- a) Going into joint venture with National Ranching Company (NARCO) and other privately-owned ranches to modernize the existing ranches. Production of various types of livestock including beef and dairy cattle, goats, sheep, pigs in partnership with NARCO ranches and

with already existing Livestock Multiplication Units – together with establishment of new farms for the same purpose;

- b) To invest in the establishment of new ranches (cattle, sheep, goats) and farms (poultry and piggery);
- c) Feed - lot/fattening programs;
- d) Slaughtering and processing;
- e) Meat and milk processing;
- f) Value addition in livestock and other livestock products and byproducts such as hides and skins;
- g) Construction and operation of new abattoirs and processing plants;
- h) Production of hay, compounded animal feeds and vaccines.

4.1.4 Tanzania's Chicken Development Roadmap (2017/18 - 2021/22)

The 2016/22 LMP through the Ministry of Livestock and Fisheries Development, defined the vision and targets to ensure adequate supply of chicken in Tanzania.

4.1.4.1 Vision

By 2022, the chicken industry is to a large extent efficient and commercially run, both in commercial and household operations, using improved and highly productive breeds to ensure household food security and higher incomes, and significantly contributes to achieving national all-meat food security, and higher national income while being resilient to climate change and conserving the environment.

4.1.4.2 Overall Target

The overall target is to raise annual chicken meat production almost eightfold from about 60,800 to 465,600 tons and egg production from about 3.0 to 4.2 billion by year 2021/22 through improved traditional family chicken (ITFC), tropical improved chicken (TIC) and expanded specialized/commercial chicken (SCC) - with layers and broilers subsystems.

4.1.4.3 Improving Traditional Family Chicken and Promoting and Expanding Tropical Improved Chicken Sub-systems

4.1.4.3.1 Targets

- a) The number of hens in the ITFC grows from 4.2 million in the base year to 5.7 million in 2021/22, a 37% increase.
- b) The number of chickens in the TIC grows from 0.02 million to 2.01 million.
- c) Chicken meat production from ITFC increases from 31.8 thousand tons in the year 2016/17 to 48.2 thousand tons in the year 2021/22, a 52% increase.
- d) Chicken meat production from the TIC increases from 0.01 thousand tons in the year 2016/17 to 1.7 thousand tons.
- e) Total meat from the family system increases from 31.81 thousand tons to 49.9 thousand tons, a 57% increase.
- f) Egg production from ITFC increases from 101.2 million in the year 2016/17 to 229.2 million in the year 2021/22, a 127% increase.

- g) Egg production from TIC increases from 0.79 million in the year 2016/17 to 129.1 million in the year 2021/22.
- h) Total egg production from the family system increases from 109.99 million in the year 2016/17 to 358.3 million in the year 2021/22, a 350% increase.

Tropical improved chicken is a newly introduced chicken system with a small number of birds in the base year hence comparing the near non-existent number of TICs in the base year with those in the fifth-year number does not make sense.

4.1.4.4 Key Challenges and Strategies Related to Traditional Family Chicken System

Table 4-2 Key Challenges and Strategies Related to Traditional Family Chicken System

Challenges	Strategies
Feeds	
Limited access to land to produce maize and soybeans for formulation of chicken feed	Enforce Grazing Land and Animal Feed Resources Act 2010 and related regulations
Low nutritive value of feed ingredients used in feed formulation such as maize, maize bran, grain sorghum, rice bran and fish meal in terms of energy, protein, mineral and amino acid profile	Build capacity for animal feed inspectors in various levels
Low nutritive value and low quality of commercial chicken feeds in terms energy, protein, mineral and amino acid profile and high crude fiber	Prepare guidelines for inspection of processed chicken feeds
Presence of physical and chemical contaminants such as charcoal, sand and dust in chicken feed ingredients and feeds	Create awareness through sensitization on need/ requirements for quality chicken feeds
Low institutional capacity to monitor quality of chicken feed produced and processed	Build capacity for good processing practices among animal feed processors
Low incentive for the private sector to invest in chicken feed processing plants	Regulate the export of oil crops and import of cooking oils Strengthen mechanisms to control feed quality Give tax breaks and other incentives to encourage private sector in chicken feed processing industries
Animal Health	
High prevalence and impact of diseases particularly Newcastle, salmonellosis, Marek's disease among small-scale chicken producers	Strengthen enforcement of Animal Disease Act 2003 and its regulations
Poor handling and poor-quality drugs and vaccines associated with inadequate human resource for supervising and monitoring drugs use and unreliable cold chain supply of chicken vaccines	Formulate biosafety guidelines for disease control and other relevant guidelines Enforce stricter disease controls on the importation of commercial replacement stock
Poor housing and sanitation for chickens	Produce Newcastle Disease vaccine with high efficacy and institute mandatory mass vaccination against the disease Create awareness among small producers on best practices in chicken housing and sanitation

Marketing and Processing	
Chicken farmers' marketing organizations are limited in geographical scope with most operating in Dar-es-salaam and other urban areas	Promote establishment of Tanzania chicken traders' associations
Weak chicken farmer's groups and platforms Existing farmers marketing organizations are poorly structured and there is lack of a related apex national association.	Construct chicken slaughtering and processing facilities and promote chicken meat and eggs marketing.
Lack of slaughter facilities for chicken	
Lack of chicken meat processing facilities	
Weak biosafety facilities and hazard analysis and critical control points (HACCP)	Institutionalize mandatory biosafety and HACCP procedures
Weak consumers preference for exotic chicken meat and eggs	Intensify the promotion and extension work to change the attitudes of consumers towards consuming eggs and meat from hybrid and exotic breeds
Policy	
Most of the hatcheries and breeder chicken farms are not registered, do not have registered veterinarians and operate within residential areas without standard operating procedures	Promote registration of hatcheries and breeder farms Establish standard operating procedures and guidelines for operation of hatcheries and breeder farms
There are many complaints from farmers on high mortality of chicks from some hatcheries due to salmonellosis and emergence of Marek's disease in pullets (layers).	Institutionalize biosafety measures and HACCP facilities for chicken meat, eggs and feeds
Weak policies related to land acquisition for chicken feed production.	Create favorable policies for land acquisition for chicken feed production

4.1.4.5 Interventions to Achieve Chicken Production Targets

The interventions to transform the family chicken system involve improving indigenous chicken productivity through improved breed selection, importation of high-yielding pure tropical scavenging brooding breeds and importation of semi-scavenging tropical breeds. These measures should go along with a reduction of reproductive wastage by introducing brooding and artificial incubation facilities such as hay box brooders and small-scale incubators; and health, feed and management interventions.

Adoption and coverage of the intervention at 40% and 30%, respectively, will impact 12% of the total indigenous ITFC chicken over the five-year project period. Tropical improved chicken will grow from 15,000 - 2,000,000 chickens in five years, a huge development.

The interventions in the improved traditional family chicken (indigenous and imported pure breeds) aims at upgrading the flock size from 2 - 8 hens. Eggs laid per year will increase from 50 - 90 and average weight of sold chicken will increase from 1.1 - 1.4 kg. Through the semi-scavenging tropical crossbreeds such as Kuroiler, holding per family will remain 25 chickens and it is expected to grow to at least 150 eggs per hen/year with 2.8 kg live weight for mature chicken. With the additional animal health services, chicken mortality before marketing will

dropped down from 50 - 10%. The average number of eggs consumed on-farm/year will increase from 10 - 20 and chicken consumed from 5 - 10; both 100% increases.

4.1.4.6 Specialized Commercial Chicken Production

4.1.4.6.1 Targets

- a) The number of chickens in the specialized chicken layers subsystem grows from 13.3 million in 2016/17 to 17 million in 2021/22, a 28% increase.
- b) The number of chickens in the specialized chicken broilers sub-system grows from 3.3 million in 2016/17 to 48.2 million in the year 2021/22, a 1,362% increase.
- c) Chicken meat production from specialized chicken increases from 29,047 tons in 2016/17 to 415,745 tons in the year 2021/22, a 1,331% increase.
- d) Egg production from specialized layers increases from 2.86 billion in 2016/17 to 3.82 billion in the year 2021/22, an increase of 33%.

4.1.4.6.2 Key Challenges and Strategies Related to the Specialized Layers and Broilers System

The specialized layers and broilers systems are facing the challenges as those of the traditional family chicken system and need similar strategies transforming the system. Refer to Table 4-2 for the details.

4.1.4.6.3 Interventions to Achieve Specialized Layers and Broilers Targets

The interventions for specialized chicken improvement involve increasing the scale of operations and volume of production from the specialized chicken farms i.e. specialized chicken layers and specialized chicken broilers. The major intervention proposed for the specialized chicken layers and specialized chicken broilers is increasing their number in the country and the number of specialized farm units. The average number of broilers per specialized farm/year increases to 1,020 per cycle and the average number of layers stays the same at 1,300.

4.1.4.7 Investment Opportunities in the White Meat Value Chain

- a) Establishment of breeder farms for poultry (grandparent stocks)
- b) Establishment of commercial layers and broiler farms as well as broiler processing plants;
- c) Chicken slaughter abattoirs
- d) Chicken feeds processing using locally available materials

4.1.5 Pig/Pork Value Chain Development Roadmap 2017/18 - 2021/22

4.1.5.1 Vision

By 2025 the Tanzania pig industry becomes an efficiently functioning sector with market-oriented farming, processing and dynamic marketing, operating in more sustainable and climate-smart ways, supplying consumers with high quality and safe pig meat/pork, and contributing to household food and nutritional security, income growth, poverty alleviation and to national economic growth.

4.1.5.2 Overall Target

The overall target is to raise pig meat production from the current 22,000 tons (2016/17) to 37,000 tons by 2021/22 through improved family and expanded commercial specialized pig production systems.

4.1.5.3 Modernizing and Transforming the Traditional Free-Ranging Family Pig Production System

4.1.5.3.1 Targets

- a) The number of sows in traditional (extensive) family (TFPS) systems increases from 207,083 to 300,070 and the number of pigs in the improved semi - intensive family system increases from 77,778 to 112,703. In both cases the change in number over five years is 45%.
- b) Pig meat production from the TFPS subsystem increases from 12.8 thousand tons to 18.2 thousand tons, a 43% increase.
- c) Pig meat from improved (semi-intensive) family pig subsystem (IFPS) increases from 6 tons to 8.4 tons, a 41% change over five years.

4.1.5.3.1.1 Targeted Productivity Changes

- a) The number of sows in the TFPS household sub-system increases from two to four.
- b) Mortality of young pigs will decrease from an average of 20% to 18% and 12% to 10% in TFPS and IFPS, respectively.
- c) The age at first calving decreases from an average of 300 - 270 days in TFPS.
- d) The proportion of industrial feed included in the pig ration increases from average of 0% to 4% and from 20% to 40% among TFPS and IFPS, respectively.
- e) Age at weaning decreases from an average of 60 - 55 and 45 - 35 days among TFPS and IFPS, respectively.
- f) Age of piglets for marketing decreases from 120 - 112 days and from 60 - 40 days among TFPS and IFPS, respectively.

Table 4-3 Key Challenges and Strategies Related to the Family Pig Sub-system

Challenges	Strategies
Genetics	
Limited number of improved pig breeds	Establishing public and private sector specialized commercial pig breeding and multiplication farms
Lack of specialized commercial pig breeding farms	The LMP provides opportunities for designing a pig industry development strategy/program in Tanzania
Low productivity of family-kept pigs partly due to low genetic potential and inbreeding leading to poor quality stock supplied to farmers	Importing new lines of improved high-yielding pig breeds to avoid inbreeding and increase productivity
Inadequate supply of well-bred pig stocks from pig multiplication and breeding farms	Extension and proper management and husbandry practices to lower the probability of inbreeding
	Supporting the Tanzania Livestock Research Institute pig breeding and research activities
Animal Health	
A weak animal health delivery system	Strengthening surveillance, early detection/diagnosis

Inadequate health extension staffs Strengthening	Strengthening national and local government authorities' capacity to recruit additional staff to respond to outbreaks and provide specialized pig extension services
	The MLF will prepare the national pig biosecurity policy guidelines for farmers (small and commercial), feed and meat processors
Widespread pig health and reproductive problems and major devastating diseases such as African swine fever, foot-and-mouth disease, erysipelas, transmissible gastroenteritis and brucellosis that cause heavy mortality	Supporting immunization measures (for foot-and-mouth disease, brucellosis) Improving pig farm management practices to benefit producers. Enforcing the Animal Pounds Act, and Animal Welfare Act, 2008 Extensive pig farmers education and developing regulations to stop free roaming
Feeds	
Unreliable supply of commercial feeds	Establishment of private small-scale feed mills and public-private partnerships multilevel feed processing plants
Below standard quality of commercial feeds	Strengthen surveillance system and the regulatory capacity of the central veterinary laboratories (CVL) with MLF involved in monitoring feed quality and safety
High prices of commercial feeds and premixes such as amino acids, minerals and vitamins that are necessary to adhere to standard pig nutritional diets	Organize commercial pig producers for massive importation of essential feed ingredients e.g. amino acids, vitamins and trace minerals Create suitable conditions for land allocation, and land lease to investors under the provisions of the current land laws, with major tax incentives on land use fees and lease time
Severe feed shortages to supply large pig commercial/specialized pig farms	Develop and implement business models in the production, transportation, processing and distribution of pig feeds Expand private sector-led massive cereals and legumes production to supply feed processing plants. Undertake research on alternative pig feeds in terms of nutritive values, and feed conversion impacts on weight gain and meat quality that are suitable in each zone
Unreliable supply of commercial feeds	Massive production of cereals (yellow maize, maize, sorghum etc.) and legumes (soybeans, other oil seed cakes) to feed commercially farmed pigs Owners of commercial feeds processing plants, large-scale cereal and other alternative feed raw materials are supported to start and run businesses
Marketing and Processing	

Weak pig marketing arrangements	Developing the pig value chain to improve pig marketing, trading capacity and smallholder pig production by constructing pig markets, slaughter facilities/abattoirs and fresh pork marketing outlets
Higher pork price due to marketing inefficiency, high cost of transportation from producers to urban markets	Applying good-manufacturing practices (GMP) in production process, implement HACCP in animal feed manufacturing, pig slaughtering facilities and processing
Lack of pig slaughter facilities/abattoirs, absence of cooling systems (e.g. refrigerators), absence of standard weights and measures	Strengthening swine producer associations (SPAs) to provide credit facilities, offer learning opportunities to farmers' and actors' in the value chain through skills training and joint implementation of biosecurity measures to control devastating diseases such as African swine fever
Lack of access to formal credit sources for investment in pig production	Promote SPAs to innovate and actively participate in the value chain mainstreaming to maximize installed feed and meat processing capacities, own and manage cooperative-owned small-scale feed mills, enforce formal use of weights in meat sales, and infrastructural developments in order to increase the overall volume and values in the market
Lack of quality grading system for pig meat	Establish pig meat quality grading standards and regulatory systems to enforce it Build capacity of animal and livestock production staff on pig ante- and postmortem inspection skills/techniques
Policy	
Lack of official pig marketing and pig meat transportation policies	Ensure policy guidelines/regulations to reorganize pig marketing/trading system is developed Ensure linkages to slaughter facilities/abattoirs, preservation facilities and processing plants The development, support and implementation of animal welfare strategic plan undertaken
Lack of policy for pig holding and slaughtering facilities	Create enabling policy environments for the establishment of rural small-scale and urban large-scale slaughter facilities Develop policy guidelines, standard operating procedures (SOPs) and awareness campaigns on slaughter facilities' hygiene and food safety
Lack of policy for land allocation for pig production	Ensure policy related to land acquisition or long-term land leasing
Lack of policy that gives incentives to private sector to invest in pig production	Develop and seek government approvals on appropriate policy incentives to encourage foreign direct investments, organizations and individuals to invest in commercial pig production, processing and marketing, building domestic pig auction markets, and pig products and kiosks consumption outlets Ensure sufficient infrastructure and access to feed sources for the production of feed raw materials

	(cereals, legumes, roots/tubers etc.) to supply large pig farms
	Introduce protective trade policies to encourage domestic private investment in pig production

4.1.5.4 Interventions to Achieve Targets in Family Pig Subsystems

The proposed transformation of the traditional family pig production system involves genetic, health and feeding interventions alongside marketing and policy interventions. The genetic interventions involve importation of tropically adapted and more productive pig sows and boars for breeding and crossbreeding and the establishment of pig breeding and multiplication farms.

The animal health interventions involve strengthening disease control for priority pig diseases such as African swine fever, transmissible gastro enteritis, erysipelas, worms, and mange; strengthening biosecurity and allied facilities; surveillance through local government authorities and zonal veterinary labs; and the building of staff capacity on national mandatory pig or commodity-based identification and traceability to achieve animal health and safe trade objectives.

The feed interventions involve strengthening the capacity of private small - scale pig feed mills/processors to compound and distribute pig feeds to rural smallholder farmers and strengthening capacity of family pig keeping households to compound and supplement quality pig feed/home rations with locally available and industrial feed materials.

4.1.5.5 Expanding the Commercial Specialized Pig Production Sub-system

4.1.5.5.1 Targets

The number of sows in the commercial specialized pig subsystem increases by 180% from 57,580 to 161,218 sows.

With each sow having 6 followers, the total number of pigs in this subsystem increases from 403,360 to 1,128,526.

Pig meat production from the specialized pig system increases from 3.3 thousand tons to 10.5 thousand tons over five years which constitutes a 219% growth. This growth is as a result of the following changes:

- a) Delay in weaning: successful service from 15 - 11 days
- b) Proportion of industrial feed included in the ration rising from 70 - 79%
- c) Age of piglets marketed reducing from 40 - 36 months
- d) Daily weight gain of piglets rising from 0.7 - 0.8 kg

4.1.5.6 Key Challenges and Strategies Related to the Commercial Specialized Pig System

4.1.5.6.1 Genetics Challenges and Strategies

The genetic challenges and strategies for addressing them are similar to those in the family pig sub-system in Table 4-3.

4.1.5.6.2 Animal Health Challenges and Strategies

Apart from the low level of biosafety measures in the commercial specialized pig subsystem, which can be addressed through implementation of a strict biosafety measures at farm level and HACCP at feed plants, the animal health problems and strategies to them challenge are similar to those in the family pig subsystem (refer to Table 4-3).

4.1.5.6.3 Feeds Challenges and Strategies

These are the same as those in the family pig subsystem in Table 4-3. However, to deal with the serious feed shortage in the specialized system, suitable conditions for land allocation, and leasing of land to investors under the provisions of the current land laws, with major tax incentives on land use fees and lease time should be created.

4.1.5.6.4 Marketing and Processing Challenges and Strategies

These are the same as those of the family pig subsystem in Table 4-3.

4.1.5.6.5 Policy Challenges and Strategies

These are the same as those of the family pig sub-system.

4.1.5.7 Intervention to Achieve Targets in Commercial Specialized Family Pig Sub-systems

The proposed expansion and upscaling of the commercial specialized pig production system involves genetic, health and feed interventions alongside marketing and policy interventions. The genetic improvement measures involve importation of 4,000 tropically adapted pig sows and 200 boars for breeding and crossbreeding and establishment of 10 private and 10 public pig breeding and multiplication farms.

The animal health interventions involve strengthening disease control for priority pig diseases such as African swine fever, transmissible gastro enteritis, erysipelas, worms, and mange, strengthening biosafety facilities, and building staff capacity on national mandatory identification and traceability to achieve animal health and safe trade objectives.

The feed interventions involve strengthening capacity of private small-, medium- and large-scale pig feed mills/processors and making land available for pig feed (maize and other cereal) production. See Table 63 for the detailed investment interventions.

4.2 Dairy Development Roadmap 2017/18 - 2021/22

4.2.1 Vision

The overall vision of the dairy development roadmap is increased milk production that meets the domestic demand and the surplus is exported. This goal will be achieved by increasing dairy cow productivity through improvements in dairy cow genetics, health and nutrition and by expanding the national dairy cow herd and improving the processing and marketing of dairy products.

4.2.2 Overall target

The number of crossbred dairy cattle at the national level will increase by about 3.8 times from the current 783,000 to 2,985,000 by 2021/22.

The production of milk at the national level will increase from 2,159 million liters in the base year (2016/17) to 3,816 million liters in 2021/22 - an increase of about 77% over five years. Though most of this change is expected to come from improvement and increased production by dairy cows, improvement of cattle for red meat production will also contribute to milk production.

Productivity improvement interventions in the dairy cow production system will result in 31% increase in the average annualized milk productivity of a cow in traditional and improved family dairy subsystem and a 26% increase in commercial specialized dairy. The national average annualized milk production of a cow will increase from 179 liters to 254 liters over five years (2016/17 - 2021/22).

Mainly due to dairy but also red meat improvement interventions, the GDP contribution of milk at the nation level is expected to increase from TZS 808,342 million in 2016/17 to TZS 1,415,671 in 2021/22, a 75% increase.

4.2.3 Target Production Subsystems for Cow Dairy Improvement Interventions

The dairy production system in Tanzania can be divided into three major categories: traditional cow meat-milk, improved family dairy, and commercial specialized dairy subsystems². The traditional cow meat - milk production subsystem is not specialized on a single commodity and both milk and meat are important products.

However, milk is a priority commodity in improved family dairy and commercial specialized dairy subsystems. Both of these subsystems use crossbred/pure temperate dairy breeds like Holstein, Jersey and Ayrshire and they differ mainly on the level of intensification and specialization².

In the improved family dairy subsystem, the level of input by farmers is lower compared to the commercial specialized dairy subsystem. The input level in improved family dairy subsystem depends on marketing opportunities and income from sale of milk. Cattle are kept under semi and zero-grazing settings with cultivated fodder, crop residue and grass cut from communal land providing most of the feed. Channels for selling milk rely on direct marketing of milk to the consumer and milk collection centers.

The commercial specialized dairy subsystem is more commercialized and specialized and has higher input of feeds and animal health services compared to the improved family dairy subsystem. This subsystem is divided into small and medium-sized farms, based on herd size. In small farms, farmers keep between two and three mostly crossbred cows that are not mixed with indigenous cattle.

Farmers in the medium commercial and specialized dairy subsystem own larger herds of cattle, often more than 100 cows, with a national average of 450 animals. These farms are government or privately-owned farms with their own input delivery systems. The milk produced in these farms is sold directly to milk processing plants or processed within the farms.

The development of the cow dairy system in Tanzania is targeted at improving and expanding the improved family dairy subsystems in coastal and lake and highlands zones and the commercial specialized dairy subsystem across the country.

4.2.4 Improved Family Dairy Production in Coastal, Lake, and Highlands Zones

Table 4-4 Key Challenges and Strategies Related to Improved Family Dairy Production

Challenges	Strategies
Feed Availability and Quality	
Erratic supply of feed quality and quantity	Strengthening the extension service and training on forage production, conservation and feeding
Limited availability and high cost of forage feed and limited supplementation	Policy interventions to make land available for investors for forage seed and forage production
Limited access to land for grazing, production of forage and forage seed due to an unclear land tenure system	Enforcing feed and forage seed quality standards
Mineral deficiencies in most of the forage	Using appropriate fertilizers in forage production.
Low genetic potential of indigenous animals for milk production Inadequate and inefficient artificial insemination services	<p>Providing training support and incentives to livestock farmers to work as artificial insemination technicians</p> <p>Establishing and strengthening dairy heifer multiplication farms through private, public and private-public joint ventures</p> <p>Promoting, expanding, and strengthening privatization of artificial insemination and hormone synchronization services</p>
Animal Health	
High calf mortality	<p>Rationalizing and strengthening the animal health regulatory capacity at the national and local government authorities (LGAs) levels under the coordination of the MLF</p> <p>Improving availability and quality control of vaccines and drugs</p>
Inefficient animal health services	
Inadequate supply of drugs	
Poor quality control of drugs and supplies	
High prevalence of transboundary diseases and Trypanosomosis	

Marketing and Processing	
Unreliable transport system	Promote investment in long shelf-life milk products such as UHT and powdered milk
Narrow product range which is concentrated on short shelf-life products i.e. liquid and fermented milk	Introduction of quality-based standards and pricing to encourage quality milk supply
Poor milk marketing and low price of milk	Strengthen enforcement of milk and milk products quality standards
Fluctuations in milk supply due to seasonality (dry and wet seasons)	Formalize milk trade by training and licensing milk traders
An absence of quality-based pricing incentives	Scale up school-milk feeding program to promote milk consumption
Poor milk quality control and enforcement mechanisms	
Existing informal trade of raw milk which poses threat to spreading zoonoses	
Limited promotion of dairy-product consumption	
Policy	
Pricing policies have disincentive effects on milk Processing	Introduction of a protective trade policy that includes increasing import tariffs or bans and/or subsidies for domestically-produced milk products to enable competition with imports
Overregulation of the dairy industry resulting to multiple taxes which is a burden to investors	Put in place indicative prices for milk products
	Reduce bureaucracy and facilitate investment in the dairy industry

4.2.4.1 Interventions to Achieve Dairy Supply Targets

All production zones are expected to benefit from the cow dairy improvement interventions. Expanding and improving the commercial specialized dairy subsystem will be implemented in all over the country while expanding and improving the improved family dairy subsystem will target coastal and lake, and highlands zones. The major criteria used to select the production zones for improved family dairy subsystems include feed availability, climatic condition (temperature), prevalence of endemic diseases like trypanosomiasis, existing experience in dairying, product marketing infrastructure, and comparative advantage of each zone for dairy.

4.2.4.1.1 Main Activities

4.2.4.1.1.1 Feed Improvement Interventions

The feed balance estimate in the coastal and lake and highlands zones shows significant deficit. Maintaining moderately high productive crossbred dairy cattle therefore should be accompanied with a significant increase in amount of feed produced/purchased. In the coastal and lake zone, up to 60% and in highlands zone up to 40% of the feed requirement should be

either produced/purchased to keep the crossbred dairy cattle productive. The type of feeds produced/purchased could be:

- a) Improved forage (grass/legumes/fodder trees and shrubs)
- b) Concentrate feeds (locally made and industrial by-products)
- c) Strengthen the existing forage/forage seed/ quality control laboratories

4.2.4.1.1.2 Genetic Improvement Interventions

Use artificial insemination with and without hormone synchronization and/or proven bulls for crossbreeding/breeding.

Increase the number of crossbred cattle in the improved family dairy system through crossbreeding/breeding of indigenous and crossbred cattle using exotic dairy cattle breeds like Friesian, Ayrshire, Jersey, Brown Swiss and Mpwapwa.

- a) Strengthen existing national and zonal artificial insemination centers and establish a new semen production center.
- b) Acquire five new liquid nitrogen plants
- c) Training and capacity building for 6,650 artificial insemination technicians
- d) Encourage establishment of bull centers
- e) Encourage establishment of crossbred heifer multiplication farms
- f) Purchase and distribute crossbred heifers for under-resourced dairying beginners (2,000 every year)
- g) Sensitize farmers on the formation of breed societies

4.2.4.1.1.3 Animal Health Improvement Interventions

- a) Set up an East Coastal fever vaccination program to vaccinate of 300,000 dairy cattle annually.
- b) Implement vaccination campaign for foot-and-mouth disease, Rift Valley fever, contagious bovine pleuropneumonia, brucellosis, East Coastal fever, transboundary diseases and perform routine internal and external parasite control programs.
- c) Improve the capacity for livestock disease surveillance and diagnosis.
- d) Rehabilitate veterinary centers.

4.2.4.1.1.4 Milk and Dairy Products Improvement Interventions

- a) Provide incentives and ease the bureaucracy for investors seeking to establish milk processing plants.
- b) In addition to small- and medium-scale pasteurized milk processing plants; promote establishment of high capacity milk processing plants (at least two processing plants: one UHT milk and one milk powder).
- c) Promote the establishment of and strengthen the dairy cooperative/societies in high potential areas through training, sensitization, equipping and facilities.
- d) Encourage/establish at least 150 milk collection centers/chilling plants (cold chain).
- e) Strengthen the Dairy Board (office and laboratory) to improve quality regulation and marketing of milk in milk shed areas
- f) Strengthen the capacity of the milk quality assessment and safety control laboratory
- g) Strengthen school-milk feeding programs to benefit 500,000 children in five years - starting from 100,000 children on the base year and adding new 100,000 children every year.

Notice that, Tanzania’s per capita consumption of 40 liters per annum is only one fifth of FAO recommendation of 200 liters and a half of Kenya consumption level.

4.2.4.1.1.5 Extension Services Improvement Interventions

Training to livestock keepers and improved family dairy farmers on better husbandry, breed improvement and feeding practices.

4.2.5 Current Status of the Dairy Processing Capacity in Tanzania

There are 22 milk processing plants with the capacity of 700,000 liters of milk per day but capacity utilization is only 30% (210,000 liters daily or 85 million liters annually). Tanzania spends TZS 165 billion (US\$ 70,434,560) to import milk annually in a bid to fill the gap during.

The dairy industry has a great potential for investment through production, processing and marketing of milk and milk products. Currently, there are about 600,000 dairy cattle – mainly crosses of Friesian, Jersey, and Ayrshire breeds with the Tanzania Shorthorn Zebu, which are kept commercially.

Annual milk production is estimated at 1.65 billion liters, of which 70% comes from the traditional sector, while the remaining 30% comes from the commercial sector.

Dairy goat farming is gaining popularity all over the country and it is one of the tools for addressing nutrition insecurity and income among the rural population. It has also become an alternative source of milk to households that cannot afford to keep large dairy animals either due to low purchasing power or lack of land to accommodate large animals. It is estimated that presently there are about 40,000 dairy goats in Tanzania.

Dairy goats’ breeds available in Tanzania include Toggenburg, Saanen, Anglo-Nubian, Alpine, Norwegian, Mallya goat and their crosses.

The demand for dairy goats is higher than the supply, most of the dairy goats have been introduced in the country by NGOs such as Heifer International Tanzania and FARM AFRICA; and institutions such as the Sokoine University of Agriculture and other religious institutions such as Roman Catholic and Anglican. These are not enough to meet the current demand. Production of dairy goats within the country is needed.

The general situation with the milk processing industry is as shown on Table 4-5.

Table 4-5 Dairy Processors in Tanzania

Region	Name of Processing Plant	Status	Installed Processing Capacity (Liters/day)	Current Processing capacity (Liters/day)	Percent Utilization (%)	
I	Arusha	Brookside (T) Ltd	Working	45,000	2,500	6
		International Dairy Products	Working	5,000	3,000	60
		Mountain Green Dairy	Working	1,500	500	33
		Kijimo Dairy Cooperative	Working	1,000	300	30

		Longido Women Dairy Cooperative	Working	1,000	300	30
		Arusha Dairy Company	Working	5,000	500	10
2	Dar es Salaam	Azam Dairy	Working	3,000	2,000	67
		Tommy Dairy	Not Working	15,000	0	0
		Tan Dairies	Working	15,000	6,000	40
3	Dodoma	Gonqi Foods	Working	600	200	33
		Royal Dairy Ltd	Not Working	0	0	0
4	Iringa	CEFA Njombe Milk Factory	Working	10,000	2,000	20
		ASAS Dairy	Working	12,000	6,000	50
5	Kilimanjaro	Kondiki Small Scale Dairy	Working	1,200	600	50
		Fukeni Mini Dairy	Working	3,000	1,000	33
		Kalali Women	Working	1,000	440	44
		Marukeni	Working	1,000	450	42
		Mpoleni Women	Working	1,000	300	30
		West Kilimanjaro	Working	1,000	300	30
		Nlonda Women	Working	3,200	1,250	36
		Ng'uni Women	Working	1,000	350	35
6	Kagera	Kagera Milk (KADEFA)	Working	3,000	400	13
		Kyaka Milk Plant	Working	1,000	450	45
		Del Food	Working	1,000	300	30
		Bukoba Market Milk Bar	Working	500	300	60
		Bukoba Milk Bar – Soko Kuu	Working	500	300	60
		Mutungu Milk Bar	Working	800	180	23
		Salari Milk Bar	Working	800	170	21
		Kashai Milk Bar	Working	800	200	25
		Kikulula Milk Processing Plant	Working	1,000	500	50
		MUWIWANYA	Working	1,000	350	35
7	Mara	New Musoma Dairy	Working	120,000	20,000	17
		Utegi Plant (Ex TDL)	Working	45,000	0	0
		Makilagi SSDU	Working	1,500	1,000	67
		Baraki Sisters	Working	3,000	2,100	70
		Mara Milk	Working	15,000	6,000	40
8	Mbeya	Mbeya Maziwa	Working	1,000	1,000	100
		Vwawa Dairy Cooperative Society	Working	900	600	67
9	Morogoro	SUA	Working	3,000	200	7
		Shambani Graduates	Working	1,500	700	47
10	Mwanza	Mwanza Mini Dairy (Sengerema)	Working	3,000	500	17
		Lake Side	Working	5,000	0	0
11	Tabora	New Tabora Dairies	Working	16,000	200	1
12	Tanga	Tanga Fresh	Working	30,000	25,000	83
		Ammy Brothers	Working	2,000	500	25
		Morani	Not working	0	0	0
Total				384,100	88,940	23

4.3 Potential Areas of Investment in the Dairy Value Chain

- a) Establishment of dairy farms in order to increase milk production;
- b) Establishment of milk collection centers;
- c) Construction of milk processing plants;
- d) Manufacturing of dairy equipment and packaging materials.

4.3.1 Establishment of Milk Collection Centers

Currently, more than 90% of milk is uncollected due to lack of collection centers. The decision of where to establish milk collection centers will depend on the amount of surplus milk produced and also availability of power supply, road network and transport facilities.

Therefore, in order to utilize this potential, establishment of a well-coordinated milk collection network could be a kick-start towards a successful milk processing business.

4.3.2 Establishment of Milk Processing Plants

Currently, only 1.6% of the milk produced is being processed. Establishment of processing plants is required in order to exploit the remaining amount of milk. The sizes of plants to be established will depend on the availability of surplus milk. Other key determinants of establishing milk processing factories include processing level (scale), land, buildings, milk processing equipment/machines, packaging materials, handling, storage, distribution and other utilities. Potential areas for establishing milk processing plants are as indicated below.

Table 4-6 Milk Processing Zones in Tanzania

Zone	Regions	Description
1 Central Corridor	Morogoro, Dodoma, Singida, Manyara, Tabora	<ul style="list-style-type: none"> • The zone produces about 516 million liters of milk per annum which is about 30% of the national milk production; • Current installed milk processing capacity is 21,100 litres/day whereas operating capacity is 1,500 litres/day; • Booming of mining activities in this area (especially Shinyanga) has created potential market for dairy products; • The central highway (road) has been improved to the tarmac level.
2 Northern Zone	Tanga, Arusha, Kilimanjaro	<ul style="list-style-type: none"> • Estimated milk production: 184 million litres/year – which is about 12% of the national milk production; • Total installed capacity: 103,200 litres/day – whereas current processing is 37,290 litres/day; • Favorable climatic condition (temperate sort of climate) for improved dairy cattle; • Largest tourist corridor in the country, hence existence of potential market for dairy products such as cheese;
3 Southern Highlands	Mbeya, Iringa, Ruvuma, Rukwa)	<ul style="list-style-type: none"> • Milk production estimate: 178 million litres/year – which is about 13% of the national milk production; • Installed processing capacity: 33,000 litres/day – and operating capacity is 9,600 litres/day;

			<ul style="list-style-type: none"> No medium and large milk processing plant to absorb the milk produced; Favorable climatic condition (temperate sort of climate) for improved dairy cattle.
4	Eastern Zone	Dar es Salaam, Coast	<ul style="list-style-type: none"> Milk production estimate: 10 million litres/year – which is about 0.7% of national milk production; Current installed milk processing capacity is 33,000 litres/day, whereas operating capacity is 8,000 litres/day.
5	Lake Zone	Kagera, Mara, Mwanza,	<ul style="list-style-type: none"> Milk production estimate: 327 million litres/year which is about 23% of the national milk production; Current installed milk processing capacity is 202,900 litres/day, whereas operating capacity is 9,600 litres/day.

4.4 Leather and Footwear

4.4.1 Investment and Production Potentials of the Leather Value Chain

Tanzania has the third largest population of livestock in Africa, counting 30.6 million cattle, 19 million goats and 5.5 million sheep. The large number of available livestock resources provides the base for a significant hides and skins production industry with estimated production potential of about 92 million sq. ft per annum. The availability of hides and skins as raw materials provides advantageous position for the country for investment setup in the tanning sub-sector and subsequent leather products manufacturing sub-sectors. It is estimated that the number of livestock to be slaughtered (off-take rate) is 1.5 million cattle, 2.5 million goats and 0.5 million sheep per annum while actual collection of hides and skins ranges between 56% - 65% of the potential, which is equivalent to approximated 58 million sq. ft per annum. Furthermore, poor performance of livestock sub sector, affects the performance of the tanning sub sector and hence the leather products sub-sector also.

Generally, having an abundant resource base, Tanzania has immense investment opportunities for the establishment of leather & footwear products manufacturing enterprises which will further attract investments into tanneries and, therefore, absorb locally available raw materials.

Huge opportunities for production of quality footwear and wide variety of leather products including exotic products.

If the process is properly managed as is currently done in Ethiopia, the value addition to dried hides can jump up many-folds, as many as thirty times of the value of the raw materials.

Table 4-7 Analysis of the Capacity Utilization in Tanneries, 2007

	Company	Location	Installed Capacity	Capacity Utilization (ft²) in 2007	Products
I	Moshi Leather Industries Ltd	Moshi	10,000,000	2,450,000	Wet blue hides and goat skins, finished leather

2	East Hides (T) Ltd	Morogoro	24,000,000	19,000,000	Raw and wet blue hides, goat and sheep skins
3	Lake Trading Co. Ltd	Kibaha	5,160,000	3,096,000	Raw and wet blue hides, goat and sheep skins, finished leather
4	Afro Leather Industries	Dar es Salaam	3,000,000	1,500,000	Wet blue hides
5	Salex Tanneries Ltd	Arusha	4,050,000	3,040,000	Raw hides and skins, wet blue goat and sheep skins
6	Himo Tanners and Planters Ltd	Moshi	4,000,000	4,000,000	Wet blue hides, goat and sheep skins, finished leather
Sub-Total Capacity			50,210,000	33,086,000	

4.4.1.1 Tanning

Tanzania has seven operating tanneries – all of which are privately owned and are tanning to semi-processed leather (pickled and wet blue) for export and small quantities of finished leather for domestic consumption.

At full capacity utilization, the seven tanneries can process only 39% of the existing production potential. This is a clear indication that, there is ample potential for further investment in the tanning sub-sector. Tanneries and their capacities are shown on Table 4-8.

Table 4-8 Tanneries and their Capacities

	Company	Location	Installed Capacity (Square Feet)	Utilization capacity (%age)
1	Tanzania Leather Tanneries (East Hides Tannery Ltd)	Morogoro	10,000,000	87
2	Lake Trading Co. Ltd	Kibaha	4,500,000	56.7
3	Afro Leather Industries	Dar es Salaam	4,000,000	82
4	Salex Tanneries Ltd	Arusha	4,000,000	54.7
5	Himo Tanneries and Planters	Moshi	3,000,000	46.2
6	Moshi Leather Industries	Moshi	10,000,000	82
7	JAET Ltd	Mwanza	375,000	100
Total Capacity			35,875,000	

4.4.1.2 Footwear and Leather Goods

The hides, Skins and Leather industry in Tanzania is one of the most important industries in the economy of the country. Available statistics (2016/17) indicate that, the country has 30.6 million cattle, 19 million goats and 5.5 million sheep. With an off-take rate of 10 – 15% for cattle, 28% for goats and 29% for sheep the potential annual production of raw materials is estimated at 2.8 million hides, 3.8 million goat skins and 1 million sheep skins – equivalent to 91.1 million square feet.

On average, 56% of the total hides and 65% of the total skins produced are collected – out of which, only 30% are being processed. The remaining 70% of the hides and skins are exported in raw form and therefore, there is a need to invest in value addition industries such as tanning, footwear and leather goods.

Production of footwear and leather goods is dominated by micro-enterprises and a few small enterprises - focusing on domestic and to some extent, tourist markets.

It is estimated that the current production of shoes is about 720,000 pairs per annum using mainly imported finished leather - against the current consumption of 20 million pairs of shoes per year.

There are prospects for further investment in the footwear and leather goods industry for domestic and export markets. The footwear, leather goods industries and their capacities is indicated in Table 4-9.

Table 4-9 Footwear, leather goods industries and their capacities

	Name of Establishment	Location	Products (Services)	Capacity (Pairs of bags/annum)	
				Installed	Utilization
1	Noble Footwear and Accessories	Dar es salaam	Footwear	52,000	0
2	J.A.E (T) Ltd	Mwanza	Footwear and leather goods	39,000	39,000
3	Ok Plast Ltd	Dar es salaam	Footwear (sandals)	9,360	5,200
4	Peramiho Ltd	Ruvuma	Footwear (Ladies footwear)	3,900	2,600
5	Italy Shoe	Dar es Salaam	Footwear	52,000	39,000
6	DSM Training Production Centre	Dar es Salaam	Footwear & Leather products	39,000	5,200
7	Twins Leather Products	Moshi	Leather products (bags)	2,600	2,600
8	Morogoro Training Production Centre	Morogoro	Footwear & Leather products	26,000	2,600
9	Shah Industries	Moshi	Leather goods (bags)	13,000	7,800

Tanzania has a number of national investors in the leather industry. Some of these are seeking for joint venture arrangements in leather processing, footwear and leather goods manufacturing. Their contacts are provided in Table 4-10.

Table 4-10 Contacts of Some Footwear & Leather Manufacturers

Company	Current Occupation	Area of Investment	Location	e-Mail Address	
1	Jaet (T) Ltd	Footwear and leather goods manufacture	Leather processing, Footwear and leather goods	Mwanza	jaetltd1@yahoo.com
2	Covenant	Exporter of hides and skins	Leather processing	Mwanza	Cic_tz@yahoo.com
3	Lake Trading	Tanning of hides and skins	Footwear and leather goods	Kibaha	latco@yahoo.com
4	Himo Tanners	Tanning of hides and skins	Leather processing and manufacture of goods	Moshi	himotenneriesandplantersltd@yahoo.com
5	Salex Tannery	Tanning of hides and skins	Expansion up to finishing	Arusha	salimally@yahoo.com
6	Kirobe Investment	Exporter of hides and skins	Leather processing	Dodoma	kirobeinvestments@gmail.com

4.4.1.3 Challenges of the Leather Value Chain

- a) Tanzania's leather and leather products industry has been influenced by a number of challenges against further growth which hinders its contribution to the economy in terms of:
 - i. Employment and income generation opportunities to address respective unemployment and income poverty concerns
 - ii. Increased foreign earnings through exports
 - iii. Increased Government revenues
 - iv. Increased industrial interlinked business opportunities and hence raise the subsector's contribution to industrial sector growth and national economic development at large.
- b) The challenges include the following:
 - i. Human resources capacity
 - ii. Physical infrastructure and logistics
 - iii. Incentives for investments
 - iv. Safeguard measures to domestic industries (particularly MSMEs)
 - v. Access to financial services
 - vi. Appropriate and affordable technology and technological transfer
 - vii. Information networking and integrated market development
 - viii. Products quality, design and diversification
 - ix. Availability and reliability of quality finished leather for leather products and leather goods manufacturing.

4.4.1.4 Development Plans

- a) On-going implementation of the Integrated Hides, Skins and Leather Sector Development Strategy
- b) Formulation and implementation of national programs geared towards development and promotion of leather products manufacturing in the country
 - i. Industrial Village Development Support Program – IVSD Program
 - ii. Product Quality Improvement and Diversification Support Programmed (PQI-DSP)
 - iii. Promotional Program on Made in and Buy Tanzanian Leather Products (PP-MTLP)
- c) Revival and strengthening of Tanzania Institute of Leather Technology (now Mwanza DIT Campus) for human resource development.
- d) Domestic Investment Promotion Initiative Program (DIPI)
- e) Initiative on technology, technological transfer and financing.

Table 4-11 Quantitative Targets of Leather Sub-sector (US\$'000)

HS Code	Unit	2007		2015		2025	
		Export	Import	Export	Import	Export	Import
Hides and skins	Kg	10,569,076	106,453	0	8,000,000	0	12,000,000
Semi-processed leather		5,566,405	69,795	500,000	4,000,000	0	7,000,000
Finished Leather	Ft ²	0	1,200,000	300,000	1,200,000	900,000	3,000,000
Footwear	Pair	1,132,611	31,000,000	8,000,000	15,000,000	15,000,000	13,000,000
Leather goods	Kg	17,553	9,313,811	5,500,000	12,000,000	15,000,000	10,000,000

4.5 Animal Feeds

Animal feeds are important inputs in livestock production – which accounts for over 70% of production costs.

The main types of animal feed resources available in Tanzania are pastures, fodder crops, crop residues and compounded feeds. However, ruminants in the country depend on natural pastures for about 100%.

4.5.1 Pasture and Fodder Crops

There are several investments in pastures and fodder production in the country. Currently production is in the tune of 303,000 bales of hay while the demand exceeds 1,000,000 bales per year. However, mostly ruminants' production in the country depends on natural pastures and crop residues and little supplementation for the case of dairy animals.

Improved pasture seed production to a greater part is done by government farms. These are Vikunge and Langwira farms with production capacity of about 40 tons of seeds produced annually. Improvement in areas of pasture production and conservation for dry season feeding will improve livestock productivity. There is need therefore, for investing in pasture and pasture seed production and conservation.

4.5.2 Compounded Animal Feeds

Compounded feedstuffs production is estimated at 800,000 tons per annum while the potential demand stands at 2.5 million tons. There are about 57 animal feed mills/plants in the country which are not operating to their optimal capacity and most of them are located in Dar es Salaam, Coast, Arusha and Mwanza regions. The production capacity for the different animal feeds plants is shown in Table 4-11.

Table 4-12 Animal Feeds Processors

Region	Name of Plant	Type of animal feeds produces	District	Production (Tons/day)	
				Capacity	Production
1 Arusha	Kijenge Animal Pruction Ltd	Poultry, pig, dairy and horse feeds	Arusha	-	-
	Fammy Poultry	Poultry feeds	Arusha	-	-
	HAFVET Products	Poultry, pig and dairy feeds	Arusha	-	-
	WAPO animal feeds product	Poultry feeds	Arusha	-	-
	Ilboru Animal Feed	Poultry and dairy feeds	Arusha	-	-
	Nane Nane Animal Feed	Poultry and dairy feeds	Arusha	-	-
	Dhariwal Trading Company	Poultry and dairy feeds	Arusha	-	-
2 Dar es Salaam	Interchick Co	Poultry and dairy feeds	Kinondoni		
	Tausi Animal Feeds	Poultry and dairy feeds	Kinondoni		
	Hill Animal Feeds	Poultry and dairy feeds	Kinondoni		
	Igo Animal Feeds	Poultry and dairy feeds	Kinondoni		
	Lengesia Animal Feeds	Poultry and dairy feeds	Kinondoni		

		Rimayi Animal Feeds	Poultry and dairy feeds	Kinondoni		
		Jadide Animal Feeds	Poultry and dairy feeds	Kinondoni		
		Mfugaji Animal Feeds	Poultry and dairy feeds	Kinondoni		
		Fide Animal Feeds	Poultry and dairy feeds	Kinondoni		
		Kimara Animal Feeds	Poultry and dairy feeds	Kinondoni		
		A – Z Animal Feeds	Poultry and dairy feeds	Kinondoni		
		Mkombozi	Poultry feeds	Ilala		
		Barkresa	Wheat meal, wheat bran, bone meal, fish meal	Ilala		
		Moselmach Tanzania Ltd	Poultry feeds	Ilala		
		Farmers Centre	Poultry and dog feeds	Ilala		
		Tanzania Breweries	Poultry feeds	Ilala		
		Multivet	Poultry feeds	Ilala		
		BAF	Poultry feeds	Ilala		
		Farmbase	Poultry and dog feeds	Ilala		
		Benfeed	Poultry feeds	Ilala		
		Furahisha Co. Ltd	Poultry feeds	Ilala		
		Twiga Feeds	Poultry, pig and dairy feeds	Temeke		
		Best Chicken Feed	Poultry feeds	Temeke		
		FALCON	Poultry and dairy feeds	Temeke		
		Ideal Chicks	Poultry feeds	Temeke		
		Amadori	Poultry feeds	Temeke		
		Nassad Feeds	Poultry feeds	Ilala		
3	Kilimanjaro	M6 Millennium Animal Feeds	Poultry and dairy feeds	Hai	-	2
		Machame Animal Feeds	Dairy feeds	Hai		
		Harsho Animal Feeds Plant	Poultry, pig and dairy feeds	Moshi (M)	5	3
		Union Store Animal Feeds Plant	Poultry, pig and dairy feeds	Moshi (M)	8	2
		Josho Plant	-	Moshi (M)	3	12
		Shengena Mineral Lick Plant	-	Same		
4	Mbeya	Kaijunga	Poultry feeds			
		Omary	Poultry feeds			
		Taraja Agrovet	Poultry feeds			
5	Morogoro	International TanFeeds LTD	Poultry, pig and dairy feeds	Morogoro (M)		
		Donfeed	Poultry and pig feeds	Morogoro (M)		
		Chesterfeed	Poultry, pig, dairy and dog feeds	Morogoro (M)		
6	Mwanza	Misenani Agriservice	Poultry feeds			
		Posho Mill	Fish meal			
		Ghana Feed Centre	Poultry feeds			
		Elly Mushi Animal Feed Processors	Poultry feeds	Nyamagana		
		Vess Posho Mill	Poultry feeds			
		Ndokeji Fish and Posho Mill	Fish meal			
		Kaita Fish Meal	Fish meal	Kibaha		
		Itale Mbisu Fish Meal	Fish meal	Kibaha		
7	Coast (Pwani)	Pantoni Animal Feed	Poultry feeds	Kibaha		
		JKT Animal Feed	Poultry feeds	Kibaha		
		Mang'ana Agrovet	Poultry feeds	Kibaha		
		Vitia Farm	Poultry feeds	Kibaha		

		Kongowe Feed and Millers	Poultry feeds	Mkuranga		
8	Shinyanga	Kaijunga	Poultry feeds			
		Omari	Poultry feeds			
		Taraja Agrovet	Poultry feeds			
9	Singida	VETA Singida	Poultry and dairy feeds	Singida		

4.6 Other Livestock By-products

On the average, 70 – 120 cattle are slaughtered daily in Municipal and City abattoirs – apart from those slaughtered in rural areas. This number confirms the availability of large quantities of livestock by-products (blood, bones, horns, hooves, hair, wool, glands, intestines, stomachs, feathers and gut contents) produced daily to attract investment.

Currently, Tanzania is lacking industries for processing these by-products. In this regard, investors are encouraged to invest in this area either in partnership arrangement or as a sole proprietor. These by-products have various uses which are of economic importance as shown in Table 4-13.

Table 4-13 Other Livestock Products

Name of by-product		Use
1	Blood	<ul style="list-style-type: none"> Liquid blood: used as a source of pharmaceuticals as albumin for the glue, textile and dye industries Dried blood: used as blood flour, blood meal for animal feed and as fertilizer
2	Bones	<ul style="list-style-type: none"> Used as animal feed, fertilizer, gelatin and glue, manufacture of combs, buttons cutlery handlers, glue, gelatin, tallow and ornaments
3	Hooves and horns	<ul style="list-style-type: none"> Used as meal, fertilizer, gelatin and glue, manufacture of combs, buttons, hairpins and articles of tourists attraction including souvenirs
4	Hair and wool	<ul style="list-style-type: none"> Used in the manufacture of brushes, yarn, fabrics and fibers
5	Glands and organs	<ul style="list-style-type: none"> Used for pharmaceuticals
6	Intestines	<ul style="list-style-type: none"> Used to make sausage casings, musical instruments/strings and surgical ligatures
7	Stomachs, other offal, condemned meat	<ul style="list-style-type: none"> Used to make tallow for soap and glycerin, lubricants, grease and waxes
8	Gut contents, manure	<ul style="list-style-type: none"> Used to make compost, biogas as fuel for heating and lighting

4.7 Veterinary Laboratories

Laboratories have the mandate to conduct animal disease research, diagnosis and production of biologicals. Areas of investments include: -

- a) Construct and equip the new vaccines production units in Tanzania;
- b) Develop new vaccines and expand production of the existing ones.

4.8 Abattoirs and Meat Processing Plants

The government in collaboration with private sector has initiated the establishment of Arusha, Dodoma, Morogoro and Sumbawanga abattoirs. The slaughter capacity of each of these abattoirs, range from 150 to 200 animals per day, and therefore, unable to meet the demand of processed meat for both domestic and export markets.

The estimated domestic demand for meat is 449,673 tons/year, while there is also an increasing demand for the export markets to UAE, Kuwait and Oman. In this respect, investment in the abattoirs and meat processing plants exist in three categories namely: -

- a) Joint venture with the existing abattoirs;
- b) Outright purchase of semi-finished abattoirs; and
- c) Construction and operation of new abattoirs and processing plants.

Error! Reference source not found. Table 4-14 shows existing or semi-finished abattoirs available for joint venture of purchase: -

Table 4-14 the State of Abattoirs

	Name of Abattoir	Location (District)	Owner	Land Size (hectares)	Slaughter Installed Capacity (animals/day)	
					Cattle	Sheep or Goats
1	Ruvu	Kibaha	NARCO	2,000	800	400
2	Dodoma	Dodoma	NICO and NARCO	11	200	200
3	Mbeya	Mbeya		102	25	
4	Kyaka	Missenyi		700		
5	Bunda	Bunda		200		
6	Themi	Arusha		200		

5 Livestock Sectoral Analysis Key Findings on Cross-Cutting Issues

The productivity enhancing technologies and policy interventions with the greatest potential for contributing to achieving Tanzania's national agricultural objectives include feed, animal health, and animal genetics development.

Using the Livestock Sub-sector Investment and Policy Toolkit (LSIPT)¹¹, constraints and opportunities related to these interventions were analyzed – hence unveiling opportunities for locals and foreigners to grab!

5.1 Feed

Crop and livestock production are the dominant economic subsectors providing livelihoods, incomes and employment to more than 80% of Tanzania's population. The livestock sector analysis showed feed is the most critical resource constraint to growth and modernization in the livestock sector. Though endowed with natural resources, a large resource base for the country's millions of livestock, the utilization of grazing lands for sustainable livestock production is hampered by seasonal variations in the quality and quantity of forage etc. While the country also produces substantial amounts of cereals and root crops, whose residues are valuable feeds for livestock, these crops are produced primarily for human consumption and some are in short supply.

The livestock feed deficit is aggravated by the effects of climate change on feed quantity and quality. Extended dry seasons, frequent droughts, erratic rainfall manifested by shifts in the onset and cessation of rainfall, and increased temperatures have drastically reduced the availability of both roughages and concentrate feeds. Pasture and water shortages have also led to overgrazing and resource conflicts between livestock keepers and other land users.

The LSIPT was employed to measure the potential supply of forage, fodder and other feed resources and future requirements for cattle, sheep, goats, poultry and pigs in the three production zones and the specialized systems.

Results indicated a clear shortage in feed and forage supply in the country, with available resources making up only 26% of required feed on average (with deficits in all types of rainfall years). Unless significant action is taken, projected shortages are set to worsen substantially over the next 15 years with available resources making up only 15% of the feed required.

The central zone is expected to be the most severely affected since the systems there rely most on grazing, leading to increased mortality rates and poorer animal nutritional health. Interventions in this zone should focus on improving pasture productivity in the grazing lands and fodder conservation, and reducing the ruminant livestock population. In other systems and zones, the focus needs to be on intensified on-farm forage production, as well as commercial-scale feed production through irrigation where possible. The intensification of feeding programs, where feasible, should also be pursued in tandem with breeding programs to enhance the genetic potential of livestock.

In order to implement a well-informed investment promotional strategy for the livestock sub-sector, Tanzania Investment Centre (TIC) partnered with the East Africa Trade and Investment Hub (EATIH) to conduct a study and identify investment opportunities of the sub-sector.

5.2 Animal Health

More than 85% of Tanzanians live in rural areas, out of which about 37% keep livestock. The livestock population is estimated at 107 million animals, of which an estimated 88% are kept in smallholder traditional systems. Animal health services - through disease control and prevention - remain one of the main drivers of livestock production and productivity, along with feed and genetics. In 2015 alone, the Tanzanian government recorded 329 animal disease outbreaks involving 32 animal disease conditions and 24,231 clinical cases, causing 5,864 deaths. The control and prevention of animal diseases is a recurring and costly burden to individual livestock keepers, commercial herd owners and the local and national governments.

Transboundary animal diseases and zoonosis are particularly important constraints to livestock production in pastoral and agro-pastoral areas and are by and large the most important constraint to herd health and trade in animals and their products. The main diseases constraining livestock production in Tanzania are Rift Valley fever, foot-and-mouth disease, peste des petits ruminants (PPR), African swine fever, Marek's disease, Newcastle disease, contagious bovine pleuropneumonia (CBPP), brucellosis and East Coast fever.

Based on expert opinion and data on animal diseases, the toolkit was used to assess qualitative and quantitative socioeconomic impacts of diseases on household assets, markets/value chains and intensification of production, develop a priority list of animal diseases, and characterize the status of veterinary infrastructure in the country. This work sought to determine the optimal allocation of financial and human resources for surveillance, prevention, control and elimination of selected infectious diseases. The species targeted were food-producing animals: mainly cattle (beef, dairy), small ruminants (sheep and goats), chicken and pigs. The identified priority diseases hampering:

- a) household assets were CBPP for cattle; Rift valley fever for small ruminants, African swine fever for pigs; and Newcastle disease for poultry;
- b) markets and value chains were foot-and-mouth disease for cattle; brucellosis for small ruminants; African swine fever for pigs; and salmonellosis for poultry; and
- c) livestock intensification were foot-and-mouth disease for cattle; PPR for small ruminants; African swine fever for pigs; and salmonellosis for poultry.

Inadequate resources including funds, skilled personnel and logistics have also weakened the ability of national veterinary services to contribute to reducing the impact of reported transboundary and zoonotic diseases and pests.

Detecting, controlling and preventing these diseases requires a highly-coordinated public surveillance and response system at all levels in all areas of the country. The department of veterinary services needs to strengthen the country's animal disease surveillance and reporting system including through empowering livestock communities to detect and report disease incidents to facilitate prompt responses to outbreaks.

5.3 Animal Genetics

The absence of effective livestock breeding and selection programs in Tanzania has hindered the supply of improved breeds to farming communities. Better coordination of the development and protection of animal genetic resources (AnGR) in Tanzania should involve the establishment of reliable and sustainable germplasm delivery systems and the involvement of the private sector in animal genetic improvement.

Employing the LSIPT, an inventory and characterization of AnGR in Tanzania was undertaken. Management, conservation and maintenance policies and practices were evaluated for the three production zones in the country and the findings were discussed with key experts and main stakeholders from the private and public sectors.

Crossbreeding local cattle should focus on the interbreeding of breed-types, taking advantage of additive gene action.

It is recommended that for dairy, suitable exotic breeds include Friesian, and for dual-purpose (milk and meat), the best breed is Simmentals. For small ruminants, selection should focus on improving growth rates, crossbreeding indigenous stock with the Boer, Saanen, Dorper and Malya.

For poultry breeding, there is a need to develop a national recording program to help identify local breeds and strains for commercial production. Indigenous chickens need to be characterized and selected, and desirable traits for improvement and conservation established. Breeds developed elsewhere also need to be tested.

Inbreeding of pigs needs to be controlled and new or improved breeds introduced. The importation and multiplication of breeds with proven herd performance and track records should be undertaken by the private sector in line with MLF policy and oversight. This oversight will require the establishment and enforcement of a legal framework, including the development of an animal breeding policy and the implementation of the animal breeding bill currently before parliament.

Livestock selection for genetic improvement needs to focus on:

- a) Ensuring effective breeding, selection and conservation programs are in place, including open nucleus breeding schemes and the renovation of public livestock farms and artificial insemination centres.
- b) The establishment of data recording systems for on-station and on-farm breed evaluation programs for both locally-adapted and exotic breeds and their crosses.
- c) The provision of training and support to strengthen animal breeding infrastructure, such as artificial insemination and minus-one-element-technique laboratories.

Priority and complementary institutional and policy recommendations: -

The review of existing policies, institutions, laws and regulations highlights a lack of enforcement capacity and the need to modify out-of-date policies are priorities. Land allocation and tenure regulations particularly need to be revised to encourage private sector investment in feed production to alleviate severe shortages. Key policy priorities in related areas include:

- a) Offering incentives for the private sector involvement in veterinary service provision in rural areas, including cost sharing for the prevention and control of diseases of economic importance.
- b) Establishing a reporting system for the collection of veterinary drugs/vaccines performance at all levels.
- c) Strengthening enforcement of the Animal Disease Act 2003 for poultry and the Grazing Land and Animal Feed Resources Act 2010, building the capacity of animal feed and meat

- inspectors, and formulating and enforcing poultry feed inspection guidelines and biosecurity and other relevant disease control guidelines.
- d) Taking measures to promote investment in processing facilities for hides and skins, and ensuring enforcement of relevant trade regulations.
 - e) Strengthening market price and related information for live animals and products (i.e. hides and skins).
 - f) Introducing policies and enforcing laws on rangeland improvement: designating grazing areas in rangelands owned by livestock farmers; encouraging environmentally friendly tsetse control; mandating dipping and vaccinations; and incentivizing the adoption of climate change adaptation and mitigation practices.
 - g) Ensuring the implementation of the draft animal breeding act is accompanied by the provision of sufficient human resources and infrastructure and the establishment of livestock breeders' associations.
 - h) Enforcing the Grazing Land and Animal Feed Resources Act 2010, and promoting the commercialization of maize and soybean production for livestock feeds, and contract farming for feed raw materials, such as soybean.
 - i) Reducing the high costs associated with livestock research by increasing investment in facilities, infrastructure and human resources, mandating more inclusive associations and platforms of experts to promote collaboration among researchers and with other stakeholders, including the private sector.
 - j) Increasing the quantity and quality of extension staff and associated infrastructure and facilities, and clearly delineating roles and responsibilities between ministry and local government authorities.

6 Conclusion and Recommendations

As for ranches, all are operating under-capacity, in terms of livestock population. Typically, Kongwa Ranch (7%), Mkata Ranch (0%), Ngerengere LMU (2%) and West Kilimanjaro Ranch (1%) - all belonging to the National Ranching Company (NARCO). Mismanagement and carelessness attributes to the poor performance. No practical significant signs (of innovation) to improve the subsector were seen from the visited livestock ranches and LMUs.

6.1 Recommendations

- a) **NARCO Ranches & LMUs:** The government of Tanzania needs to change the organization structure of the ranching system in the entire country. Instead of having animal scientists and veterinary doctors running the ranches, people with demonstrated business acumen, entrepreneurial spirit and with good project management skills should be employed to run these ranches. Moreover, these managers should be given annual performance goals/objectives – against which they will be held accountable (rewarded or demoted).
- b) All ranches should be run as profit generating projects. The government should provide initial seed money for ranches to use as capital (expand parent stock base), improve infrastructure etc.
- c) **Business environment:** - the government should protect home-made leather & footwear products. Amendments of appropriate policies should be done.

Overall, it has also been learned that, the government of Tanzania's weak capacity to conduct regular monitoring & evaluation (M&E), contributed to the current disappointment – as periodic M&E could have signaled potential breach of contract or business failure.